

---

# FINANCIAL SUMMARIES

## TABLE OF CONTENTS

---

	<b>PAGE</b>
2020 Operating Budget by Fund Type .....	3 - 1
2020 Operating Budget by Fund Number .....	3 - 3
Three-Year Comparison by Function .....	3 - 5
Three-Year Comparison by Fund .....	3 - 6
2020 Budget by Expenditure Type .....	3 - 8
General Taxing Authority .....	3 - 9
Analysis of Sources.....	3 - 10
Analysis of Uses .....	3 - 16
Analysis of Fund Balance.....	3 - 19
Financial Sources and Uses - Governmental Funds .....	3 - 22
Financial Sources and Uses - Enterprise Funds.....	3 - 25
Financial Sources and Uses - Internal Service Funds .....	3 - 30
Financial Sources and Uses - Trust Funds .....	3 - 34
General Government – Resources and Expenditures by Function .....	3 - 37
General Government – Expenditures by Department.....	3 - 38
General Government - Revenues and Expenditures by Function Chart .....	3 - 39
General Government Five-Year Outlook - Financial Details .....	3 - 40

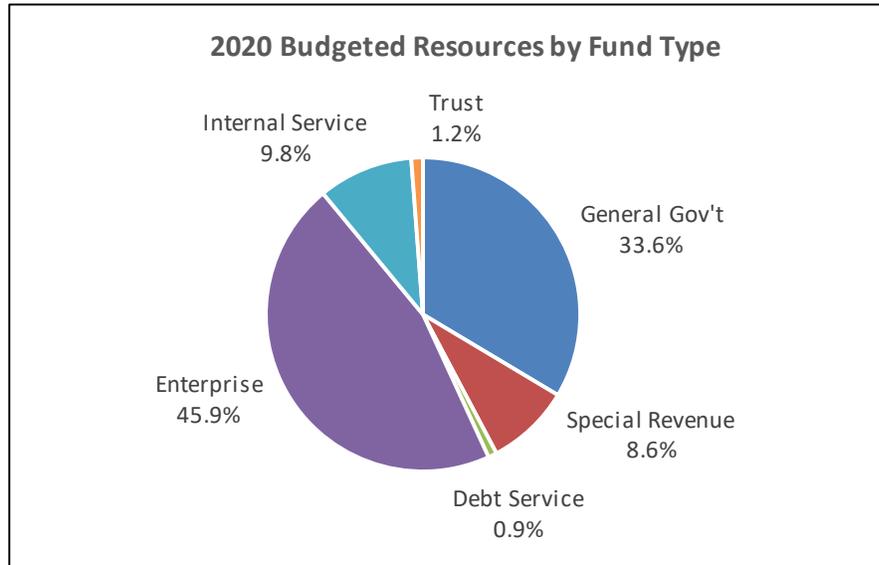


## 2020 OPERATING BUDGET BY FUND TYPE

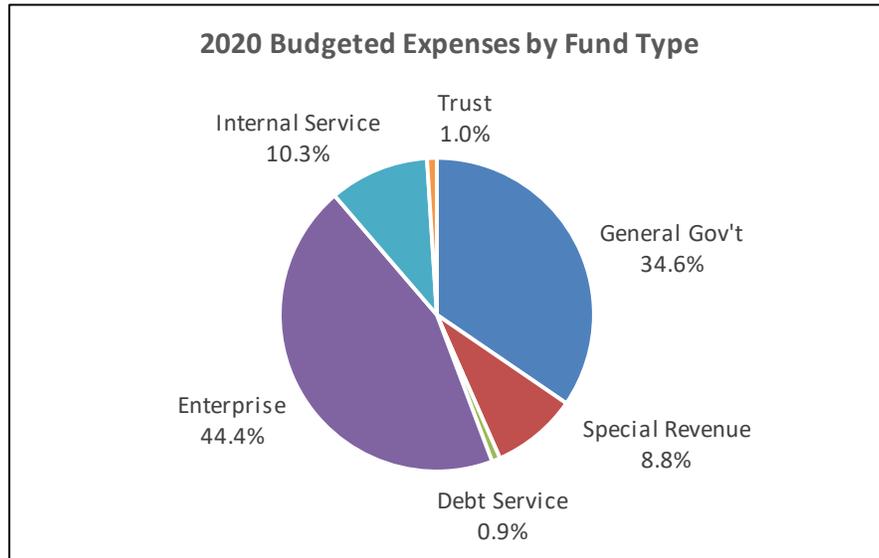
	General Government	Special Revenue	Debt Service	Enterprise	Internal Service	Trust	Total
<b>Funding Sources</b>							
Beginning Fund Balance	\$ 36,218,425	\$ 77,064,785	\$ 12,413	\$ 50,062,550	\$ 23,789,963	\$ 43,884,346	\$ 231,032,482
General Property Taxes	38,198,865	9,386,598	-	-	-	-	47,585,463
Retail Sales and Use Taxes	30,021,908	2,783,400	-	20,935,000	-	-	53,740,308
Business Taxes	35,710,702	-	-	-	-	-	35,710,702
Other Taxes	897,656	6,510,000	-	114,728	-	-	7,522,384
Licenses & Permits	3,990,525	-	-	1,000	-	-	3,991,525
Intergovernmental Revenue	6,626,067	6,694,396	-	6,526,629	-	278,109	20,125,201
Charges For Services	8,851,432	2,713,104	-	111,588,757	40,029,760	-	163,183,053
Fines & Penalties	1,461,000	5,000	-	-	-	-	1,466,000
Miscellaneous Revenue	1,670,476	2,698,748	3,200	4,065,038	911,224	4,736,000	14,084,686
Other Financing Sources	13,292,939	5,567,193	3,731,190	48,893,216	60,000	-	71,544,538
<b>Total Funding Sources</b>	<b>\$ 176,939,995</b>	<b>\$ 113,423,224</b>	<b>\$ 3,746,803</b>	<b>\$ 242,186,918</b>	<b>\$ 64,790,947</b>	<b>\$ 48,898,455</b>	<b>\$ 649,986,342</b>
<b>Uses of Funding Sources</b>							
General Government Services	31,241,391	3,037,148	-	-	34,288,060	4,298,000	72,864,599
Public Safety	72,993,546	12,606,819	-	-	1,343,777	-	86,944,142
Utilities	-	-	-	66,635,360	-	-	66,635,360
Transportation	7,679,226	-	-	27,642,494	7,876,242	-	43,197,962
Natural & Economic Environment	6,509,544	3,380,390	-	-	-	-	9,889,934
Social Services	1,531,358	13,500	-	-	-	-	1,544,858
Culture & Recreation	15,882,850	1,497,296	-	4,204,153	-	-	21,584,299
Debt Service	-	169,067	3,718,690	18,798,173	-	-	22,685,930
Capital Expenditures/Expenses	909,058	3,538,545	-	10,383,503	700,685	-	15,531,791
Road & Street Construction	3,882,607	-	-	-	-	-	3,882,607
Other Financing Uses	8,110,415	13,861,480	28,113	63,564,540	60,000	-	85,624,548
<b>Total Expenditures</b>	<b>\$ 148,739,995</b>	<b>\$ 38,104,245</b>	<b>\$ 3,746,803</b>	<b>\$ 191,228,223</b>	<b>\$ 44,268,764</b>	<b>\$ 4,298,000</b>	<b>\$ 430,386,030</b>
<b>Ending Fund Balance</b>	<b>\$ 28,200,000</b>	<b>\$ 75,318,979</b>	<b>\$ -</b>	<b>\$ 50,958,695</b>	<b>\$ 20,522,183</b>	<b>\$ 44,600,455</b>	<b>\$ 219,600,312</b>
<b>Total Appropriation</b>	<b>\$ 176,939,995</b>	<b>\$ 113,423,224</b>	<b>\$ 3,746,803</b>	<b>\$ 242,186,918</b>	<b>\$ 64,790,947</b>	<b>\$ 48,898,455</b>	<b>\$ 649,986,342</b>

## 2020 OPERATING BUDGET BY FUND TYPE (CONTINUED)

**Total Resources**  
\$419.0 Million



**Total Expenses**  
\$430.4 Million



**2020 OPERATING BUDGET BY FUND NUMBER**

	2020			2020		
	Beginning Fund Balance	2020 Revenues	2020 Total Resources	2020 Expenses	2020 Ending Fund Balance	2020 Total Appropriation
<b>GENERAL GOVERNMENT</b>						
002 General Fund Revenues	34,268,425	117,219,971	151,488,396	-	-	-
001 City Council	-	-	-	681,535	-	681,535
003 Legal	-	-	-	4,609,424	-	4,609,424
004 Administration	-	-	-	1,562,764	-	1,562,764
005 Municipal Court	-	-	-	2,260,270	-	2,260,270
007 Labor Rel./ Human Resources	-	-	-	1,622,007	-	1,622,007
009 Gen Gov't Non-dept	-	-	-	30,081,073	28,200,000	58,281,073
010 Finance	-	-	-	2,860,708	-	2,860,708
015 Information Technology	-	-	-	2,705,673	-	2,705,673
018 Communications & Marketing	-	-	-	650,284	-	650,284
021 Community, Planning & Econ. D	-	-	-	2,855,300	-	2,855,300
024 Engineering / Public Services	-	-	-	6,862,086	-	6,862,086
026 Animal Services	-	-	-	1,716,417	-	1,716,417
027 Senior Center	-	-	-	646,035	-	646,035
031 Police	-	-	-	38,772,672	-	38,772,672
032 Fire	-	-	-	22,019,481	-	22,019,481
038 Facilities/Property Management	-	-	-	3,382,667	-	3,382,667
<b>Total General Fund</b>	<b>34,268,425</b>	<b>117,219,971</b>	<b>151,488,396</b>	<b>123,288,396</b>	<b>28,200,000</b>	<b>151,488,396</b>
101 Parks & Recreation	800,000	8,954,361	9,754,361	9,754,361	-	9,754,361
110 Library	500,000	4,971,477	5,471,477	5,471,477	-	5,471,477
112 Municipal Arts	150,000	582,876	732,876	732,876	-	732,876
114 Conference Center	-	2,338,092	2,338,092	2,338,092	-	2,338,092
115 General Govt Special Projects	-	-	-	-	-	-
119 Street Improvements	-	3,882,607	3,882,607	3,882,607	-	3,882,607
120 Streets	500,000	2,772,186	3,272,186	3,272,186	-	3,272,186
<b>TOTAL GENERAL GOVERNMENT</b>	<b>36,218,425</b>	<b>140,721,570</b>	<b>176,939,995</b>	<b>148,739,995</b>	<b>28,200,000</b>	<b>176,939,995</b>

## 2020 OPERATING BUDGET BY FUND NUMBER (CONTINUED)

	2020			2020 Expenses	2020 Ending Fund Balance	2020 Total Approp- riation
	Beginning Fund Balance	2020 Revenues	2020 Total Resources			
126 Motor Vehicle/Equip Replaceme	4,067,235	1,992,000	6,059,235	2,269,000	3,790,235	6,059,235
138 Hotel Motel Tax Fund	396,968	756,948	1,153,916	900,000	253,916	1,153,916
145 Cumulative Res/Real Prop. Acqu	2,461,540	358,800	2,820,340	750,000	2,070,340	2,820,340
146 Property Management	1,032,114	2,217,372	3,249,486	1,901,248	1,348,238	3,249,486
148 Cumulative Reserve /Parks	672,277	455,880	1,128,157	624,000	504,157	1,128,157
149 Senior Center Reserve	488,250	29,600	517,850	13,500	504,350	517,850
151 Fund for Animals	333,956	115,359	449,315	173,860	275,455	449,315
152 Cumulative Reserve /Library	310,878	92,656	403,534	74,393	329,141	403,534
153 Emergency Medical Services	5,644,583	13,457,537	19,102,120	12,465,193	6,636,927	19,102,120
154 Real Estate Excise Tax Fund	4,056,216	2,622,045	6,678,261	469,067	6,209,194	6,678,261
155 Gen Gov Special Projects	854,106	21,300	875,406	200,000	675,406	875,406
156 Criminal Justice Fund	10,064,328	3,223,480	13,287,808	3,789,952	9,497,856	13,287,808
157 Traffic Mitigation	6,377,233	920,000	7,297,233	5,444,847	1,852,386	7,297,233
159 Transportation Benefit District	833,740	1,520,000	2,353,740	1,550,000	803,740	2,353,740
160 Rainy Day Fund	4,508,945	-	4,508,945	-	4,508,945	4,508,945
162 Capital Reserve	20,071,968	4,904,524	24,976,492	4,272,655	20,703,837	24,976,492
197 CHIP Loan Program	14,178,040	2,152,239	16,330,279	1,687,831	14,642,448	16,330,279
198 Comm Develop. Block Grants	712,408	1,518,699	2,231,107	1,518,699	712,408	2,231,107
<b>TOTAL SPECIAL REVENUE</b>	<b>77,064,785</b>	<b>36,358,439</b>	<b>113,423,224</b>	<b>38,104,245</b>	<b>75,318,979</b>	<b>113,423,224</b>
210 Bond Redemption Fund	-	3,718,690	3,718,690	3,718,690	-	3,718,690
243 LID Guaranty Fund	-	12,700	12,700	12,700	-	12,700
299 LID Redemption	12,413	3,000	15,413	15,413	-	15,413
<b>TOTAL DEBT SERVICE</b>	<b>12,413</b>	<b>3,734,390</b>	<b>3,746,803</b>	<b>3,746,803</b>	<b>-</b>	<b>3,746,803</b>
401 Water/Sewer Utility	40,793,078	154,020,147	194,813,225	152,362,288	42,450,937	194,813,225
402 Solid Waste Utility	1,891,477	2,347,000	4,238,477	2,686,182	1,552,295	4,238,477
425 Transit	5,206,227	30,751,026	35,957,253	30,482,057	5,475,196	35,957,253
430 Everpark Garage	1,576,127	430,000	2,006,127	1,043,963	962,164	2,006,127
440 Golf	595,641	4,558,195	5,153,836	4,635,733	518,103	5,153,836
450 Sno River Reg Wtr Auth	-	18,000	18,000	18,000	-	18,000
<b>TOTAL ENTERPRISE FUNDS</b>	<b>50,062,550</b>	<b>192,124,368</b>	<b>242,186,918</b>	<b>191,228,223</b>	<b>50,958,695</b>	<b>242,186,918</b>
501 Motor Vehicle Division	2,475,208	7,842,866	10,318,074	8,185,242	2,132,832	10,318,074
503 Self-Insurance Fund	10,932,277	7,237,458	18,169,735	8,445,510	9,724,225	18,169,735
505 Computer Reserve Fund	2,372,557	2,892,650	5,265,207	2,648,238	2,616,969	5,265,207
507 Telecommunications Fund	501,449	1,303,010	1,804,459	1,343,777	460,682	1,804,459
508 Health Benefits Reserve	7,508,472	21,725,000	29,233,472	23,645,997	5,587,475	29,233,472
<b>TOTAL INTERNAL SERVICE</b>	<b>23,789,963</b>	<b>41,000,984</b>	<b>64,790,947</b>	<b>44,268,764</b>	<b>20,522,183</b>	<b>64,790,947</b>
637 Police Pension Fund	16,654,515	2,170,000	18,824,515	1,679,000	17,145,515	18,824,515
638 Fire Pension Fund	27,229,831	2,844,109	30,073,940	2,619,000	27,454,940	30,073,940
<b>TOTAL TRUST FUNDS</b>	<b>43,884,346</b>	<b>5,014,109</b>	<b>48,898,455</b>	<b>4,298,000</b>	<b>44,600,455</b>	<b>48,898,455</b>
<b>TOTAL CITY BUDGET</b>	<b>231,032,482</b>	<b>418,953,860</b>	<b>649,986,342</b>	<b>430,386,030</b>	<b>219,600,312</b>	<b>649,986,342</b>

## THREE YEAR BUDGET COMPARISON BY FUNCTION

	2018 Actual	Original 2019 Budget	Original 2020 Budget	2019 - 2020	
				\$ Change	% Change
<b>Funding Sources</b>					
Beginning Fund Balance	\$ 222,889,414	\$ 212,620,321	\$ 231,032,482	\$ 18,412,161	8.7%
General Property Taxes	43,506,526	46,253,322	47,585,463	1,332,141	2.9%
Retail Sales and Use Taxes	52,665,760	52,372,022	53,740,308	1,368,286	2.6%
Business Taxes	33,180,840	36,131,476	35,710,702	(420,774)	-1.2%
Other Taxes	8,533,321	8,030,918	7,522,384	(508,534)	-6.3%
Licenses & Permits	4,209,037	4,187,650	3,991,525	(196,125)	-4.7%
Intergovernmental Revenue	17,334,004	20,943,887	20,125,201	(818,686)	-3.9%
Charges For Services	144,291,161	155,021,446	163,183,053	8,161,607	5.3%
Fines & Forfeits	1,690,037	1,583,050	1,466,000	(117,050)	-7.4%
Miscellaneous Revenue	13,391,365	10,922,760	13,864,686	2,941,926	26.9%
Other Financing Sources	48,623,162	70,917,920	71,764,538	846,618	1.2%
<b>Total Available Resources</b>	<b>\$ 590,314,627</b>	<b>\$ 618,984,772</b>	<b>\$ 649,986,342</b>	<b>\$ 31,001,570</b>	<b>5.0%</b>
<b>Expenditures</b>					
General Government Services	\$ 58,665,201	\$ 63,784,539	\$ 72,864,599	9,080,060	14.2%
Security of Persons & Property	79,393,942	85,544,557	86,944,142	1,399,585	1.6%
Utilities & Environment	63,955,538	60,917,242	66,635,360	5,718,118	9.4%
Transportation	41,525,031	41,776,970	43,197,962	1,420,992	3.4%
Economic Environment	7,189,739	8,920,206	9,919,934	999,728	11.2%
Mental & Physical Health	1,251,506	1,558,727	1,544,858	(13,869)	-0.9%
Culture & Recreation	20,151,840	20,996,836	21,554,299	557,463	2.7%
Debt Service	14,595,420	22,630,942	22,685,930	54,988	0.2%
Capitalized Expenditures	5,978,644	22,155,432	15,531,791	(6,623,641)	-29.9%
Road & Street Construction	3,496,166	3,574,600	3,882,607	308,007	8.6%
Other Financing Uses	46,546,889	89,179,589	85,624,548	(3,555,041)	-4.0%
<b>Total Expenditures</b>	<b>\$ 342,749,916</b>	<b>\$ 421,039,640</b>	<b>\$ 430,386,030</b>	<b>\$ 9,346,390</b>	<b>2.2%</b>
<b>Ending Fund Balance</b>	<b>\$ 247,564,711</b>	<b>\$ 197,945,132</b>	<b>\$ 219,600,312</b>	<b>\$ 21,655,180</b>	<b>10.9%</b>

## THREE YEAR COMPARISON BY FUND

	REVENUES			EXPENDITURES		
	Actual 2018	Original 2019 Budget	Original 2020 Budget	Actual 2018	Original 2019 Budget	Original 2020 Budget
002 General Fund	\$ 111,102,886	\$ 117,938,228	\$ 117,219,971	\$ 112,722,597	\$ 115,888,228	\$ 123,288,396
101 Parks & Recreation	9,444,599	8,834,450	8,954,361	8,937,692	9,334,450	9,754,361
110 Library	5,337,358	4,861,950	4,971,477	5,021,847	5,161,950	5,471,477
112 Municipal Arts	1,080,967	699,482	582,876	930,327	849,482	732,876
114 Conference Center	965,584	1,177,092	2,338,092	965,591	1,177,092	2,338,092
115 Special Projects	-	-	-	149,515	-	-
119 Street Improvements	4,226,181	2,665,834	3,882,607	3,746,702	2,665,834	3,882,607
120 Streets	3,434,451	2,792,731	2,772,186	2,959,446	3,292,731	3,272,186
<b>TOTAL GENERAL GOVERNMENT</b>	<b>\$ 135,592,026</b>	<b>\$ 138,969,767</b>	<b>\$ 140,721,570</b>	<b>\$ 135,433,717</b>	<b>\$ 138,369,767</b>	<b>\$ 148,739,995</b>
126 Motor Vehicle/Equip Replacem	1,363,086	1,790,258	1,992,000	3,858,817	3,380,000	2,269,000
138 Hotel Motel Tax Fund	691,113	658,000	756,948	643,590	900,000	900,000
145 Cumulative Res/Real Prop. Acq	120,904	61,600	358,800	163,382	1,860,863	750,000
146 Property Management	2,171,762	1,214,180	2,217,372	2,118,086	2,185,284	1,901,248
148 Cumulative Reserve /Parks	460,366	441,927	455,880	605,787	427,279	624,000
149 Senior Center Reserve	101,939	36,200	29,600	84,581	15,250	13,500
151 Fund for Animals	139,610	73,720	115,359	128,165	156,560	173,860
152 Cumulative Reserve /Library	96,440	93,088	92,656	40,322	161,371	74,393
153 Emergency Medical Services	8,592,691	11,580,663	13,457,537	9,805,411	11,404,924	12,465,193
154 Real Estate Excise Tax Fund	2,960,045	2,891,000	2,622,045	1,182,161	469,343	469,067
155 Gen Gov Special Projects	-	-	21,300	-	-	200,000
156 Criminal Justice Fund	3,967,416	3,104,841	3,223,480	3,149,971	3,229,622	3,789,952
157 Traffic Mitigation	1,577,524	1,515,000	920,000	-	8,008,766	5,444,847
159 Transportation Benefit District	1,788,028	1,512,200	1,520,000	2,000,000	1,500,000	1,550,000
160 Rainy Day Fund	135,000	-	-	-	-	-
162 Capital Reserve	5,813,954	5,136,404	4,904,524	5,159,213	3,739,787	4,272,655
197 CHIP Loan Program	1,584,842	1,389,292	2,152,239	816,662	1,578,994	1,687,831
198 Comm Develop. Block Grants	499,427	846,384	1,518,699	498,124	955,086	1,518,699
<b>TOTAL SPECIAL REVENUE</b>	<b>\$ 32,064,147</b>	<b>\$ 32,344,757</b>	<b>\$ 36,358,439</b>	<b>\$ 30,254,272</b>	<b>\$ 39,973,129</b>	<b>\$ 38,104,245</b>
210 Bond Redemption Fund	7,660,774	3,264,787	3,718,690	7,660,774	3,264,787	3,718,690
243 LID Guaranty Fund	9,643	19,129	12,700	9,358	21,821	12,700
299 LID Redemption	16,413	2,000	3,000	9,358	18,929	15,413
<b>TOTAL DEBT SERVICE</b>	<b>\$ 7,686,830</b>	<b>\$ 3,285,916</b>	<b>\$ 3,734,390</b>	<b>\$ 7,679,490</b>	<b>\$ 3,305,537</b>	<b>\$ 3,746,803</b>

## THREE YEAR COMPARISON BY FUND (CONTINUED)

	REVENUES			EXPENDITURES		
	Actual 2018	Original 2019 Budget	Original 2020 Budget	Actual 2018	Original 2019 Budget	Original 2020 Budget
401 Water/Sewer Utility	\$ 116,115,070	\$ 149,202,412	\$ 154,020,147	\$ 94,003,404	\$ 149,346,462	\$ 152,362,288
402 Solid Waste Utility	3,284,906	2,347,000	2,347,000	1,455,535	2,324,403	2,686,182
425 Transit	29,312,538	33,588,563	30,751,026	26,360,983	36,326,002	30,482,057
430 Everpark Garage	437,835	334,000	430,000	311,878	1,577,921	1,043,963
440 Golf	4,387,618	4,183,580	4,558,195	4,281,125	4,372,702	4,635,733
450 Sno River Reg Wtr Auth	4,710	18,000	18,000	4,710	18,000	18,000
<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$ 153,542,677</b>	<b>\$ 189,673,555</b>	<b>\$ 192,124,368</b>	<b>\$ 126,417,635</b>	<b>\$ 193,965,490</b>	<b>\$ 191,228,223</b>
501 Motor Vehicle Division	8,440,047	7,452,475	7,842,866	8,031,707	8,038,136	8,185,242
503 Self-Insurance Fund	5,394,852	6,753,857	7,237,458	6,680,406	8,230,510	8,445,510
505 Computer Reserve Fund	3,103,122	2,842,748	2,892,650	3,467,724	2,758,086	2,648,238
507 Telecommunications Fund	1,350,990	1,314,134	1,303,010	1,549,952	1,492,985	1,343,777
508 Health Benefits Reserve	19,138,405	21,133,124	21,725,000	19,597,544	20,787,000	23,645,997
<b>TOTAL INTERNAL SERVICE</b>	<b>\$ 37,427,416</b>	<b>\$ 39,496,338</b>	<b>\$ 41,000,984</b>	<b>\$ 39,327,333</b>	<b>\$ 41,306,717</b>	<b>\$ 44,268,764</b>
637 Police Pension Fund	376,031	1,196,615	2,170,000	1,456,305	1,612,000	1,679,000
638 Fire Pension Fund	736,083	1,397,503	2,844,109	2,181,164	2,507,000	2,619,000
<b>TOTAL TRUST FUNDS</b>	<b>\$ 1,112,114</b>	<b>\$ 2,594,118</b>	<b>\$ 5,014,109</b>	<b>\$ 3,637,469</b>	<b>\$ 4,119,000</b>	<b>\$ 4,298,000</b>
<b>TOTAL CITY</b>	<b>\$ 367,425,210</b>	<b>\$ 406,364,451</b>	<b>\$ 418,953,860</b>	<b>\$ 342,749,916</b>	<b>\$ 421,039,640</b>	<b>\$ 430,386,030</b>

## 2020 BUDGET BY EXPENDITURE TYPE

Department	Salaries	Benefits	Supplies	Other Svcs & Charges	Intergov't Services	Capital Outlay	Debt Service	Interfund Svc/Chgs	Ending Fund Balance	TOTAL
001 City Council	\$ 307,373.0	\$ 192,219.0	\$ 12,000.0	\$ 168,443.0		\$ 1,500.0				\$ 681,535.0
003 Legal	1,847,588	705,103	15,518	2,041,215						4,609,424
004 Administration	1,020,316	315,711	20,750	203,987				2,000		1,562,764
005 Municipal Court	1,479,288	668,209	18,500	94,273						2,260,270
007 Human Resources	1,084,360	444,507	18,840	72,800				1,500		1,622,007
009 Gen Gov't Non-Departmental	613,741	5,229,988		12,246,372	5,835,325			6,155,647	28,200,000	58,281,073
010 Finance	1,967,164	770,140	33,522	78,882		6,000		5,000		2,860,708
015 Information Technology	1,819,172	785,374	16,000	81,927				3,200		2,705,673
018 Communications	394,262	212,052	2,250	41,720						650,284
021 Comm., Planning, & Econ. Devel.	1,771,554	730,987	45,650	305,609				1,500		2,855,300
024 Engineering/Public Svcs	4,234,840	1,914,132	211,500	121,831				379,783		6,862,086
026 Animal Services	1,088,858	450,637	93,542	68,380				15,000		1,716,417
027 Senior Center	335,988	135,738	24,150	143,159				7,000		646,035
031 Police	28,501,820	8,389,826	552,751	428,025				900,250		38,772,672
032 Fire	16,755,647	4,457,702	322,500	432,550				51,082		22,019,481
038 Facilities/Property Mgmt.	1,901,034	953,272	176,511	326,850				25,000		3,382,667
101 Parks & Recreation	5,420,274	2,405,134	439,280	944,666		212,673		332,334		9,754,361
110 Library	3,122,493	1,334,481	101,932	221,254		688,885		2,432		5,471,477
112 Municipal Arts	189,697	89,956	9,700	394,523	4,000			45,000		732,876
114 Conference Center			31,600	35,402	2,271,090					2,338,092
119 Street Improvements						3,882,607				3,882,607
120 Streets	1,952,419	1,105,547						214,220		3,272,186
126 Motor Veh/Equip Repl Reserve				150,000		2,119,000			3,790,235	6,059,235
138 Hotel/Motel Tax Fund				900,000					253,916	1,153,916
145 Cum Res/Real Property Acq				631,200	118,800				2,070,340	2,820,340
146 Property Management			50,679	1,271,190		50,000		529,379	1,348,238	3,249,486
148 Cum Reserve/Parks				23,000		601,000			504,157	1,128,157
149 Senior Center Reserve			11,000	2,500					504,350	517,850
151 Fund for Animals			165,500	8,360					275,455	449,315
152 Cum Reserve/Library			5,000	39,296		30,097			329,141	403,534
153 Emergency Medical Svcs	7,815,101	2,165,064	428,000	1,085,010	2,500	543,448		426,070	6,636,927	19,102,120
154 Real Estate Excise Tax Fund					300,000		169,067		6,209,194	6,678,261
155 Gen Gov Special Projects			20,000	10,000		170,000			675,406	875,406
156 Criminal Justice		1,000	483,066	355,508	2,793,978	25,000		131,400	9,497,856	13,287,808
157 Traffic Mitigation					5,444,847				1,852,386	7,297,233
159 Transportation Benefit District					1,550,000				803,740	2,353,740
160 Rainy Day Fund									4,508,945	4,508,945
162 Capital Reserves					4,272,655				20,703,837	24,976,492
197 CHIP Loan Program	213,172	124,652	2,500	360,988	956,369			30,150	14,642,448	16,330,279
198 Comm Dev Block Grants	147,378	54,416	1,000	1,295,373				20,532	712,408	2,231,107
210 Bond Redemption Fund							3,718,690			3,718,690
243 L.I.D. Guaranty Fund					12,700					12,700
299 L.I.D. Redemption Fund					15,413					15,413
401 Water/Sewer Utility	19,820,110	9,005,225	4,835,000	23,159,233	63,407,551	6,573,740	17,612,319	7,949,110	42,450,937	194,813,225
402 Solid Waste Utility	90,430	32,715	5,000	1,697,844		20,000	830,000	10,193	1,552,295	4,238,477
425 Transit	11,913,216	5,421,168	147,500	2,189,296	2,192,433	3,114,037		5,504,407	5,475,196	35,957,253
430 Everpark Garage			2,000	437,500		600,000		4,463	962,164	2,006,127
440 Golf	1,000,629	419,220	623,415	2,042,969	1,650	75,726	355,854	116,270	518,103	5,153,836
450 Sno. Rvr Reg. Water Auth.				18,000						18,000
501 Motor Vehicle Division	1,816,972	868,160	4,172,800	536,950	60,000	249,000		481,360	2,132,832	10,318,074
503 Self-Insurance Fund		1,556,867		6,888,643					9,724,225	18,169,735
505 Computer Reserve Fund			204,807	1,991,746		451,685			2,616,969	5,265,207
507 Telecommunications	395,893	180,321	72,332	649,760				45,471	460,682	1,804,459
508 Health Benefits Reserve		21,640,880		2,005,117					5,587,475	29,233,472
637 Police Pension		1,657,000	2,000	20,000					17,145,515	18,824,515
638 Fire Pension		2,597,000	4,000	18,000					27,454,940	30,073,940
<b>TOTAL</b>	<b>\$ 119,020,789</b>	<b>\$ 77,014,403</b>	<b>\$ 13,382,095</b>	<b>\$ 66,239,351</b>	<b>\$ 89,239,311</b>	<b>\$ 19,414,398</b>	<b>\$ 22,685,930</b>	<b>\$ 23,389,753</b>	<b>\$ 219,600,312</b>	<b>\$ 649,986,342</b>

## GENERAL TAXING AUTHORITY

Taxes make up approximately 35% of the City's total revenue budget and approximately 74% of the General Government revenue budget.

Most of the City's tax rates are at the state statutory maximum. Increased capacity remains within the following: Business & Occupation tax, admissions tax, and Payment in Lieu of Tax (PILOT) taxes. Cable and Garbage utility taxes are not statutorily limited. State legislation places a 1% annual revenue growth limitation on property taxes. Any additional property tax or sales tax increase requires voter approval.

Major Tax Source	2020 Rate	2020 Budget	Maximum Rate	Remaining Taxing Capacity (Rate)	Remaining Taxing Capacity (in dollars)
<b>Property Tax</b>					
- Regular	\$2.015	\$38,198,865	N/A	N/A	N/A
- Special	\$0.495	\$9,386,598	N/A	N/A	N/A
<b>Sales Tax</b>					
- Regular	0.85%	\$29,667,883	0.85%	0.00%	\$0
- Criminal Justice (A)	0.10%	\$2,038,400	0.10%	0.00%	\$0
- Transit	0.60%	\$20,935,000	0.90%	0.30%	\$10,467,500
<b>Business &amp; Occupation Tax</b>					
- Regular (B)	0.10%	\$21,068,702	0.20%	0.10%	\$21,068,702
<b>Utility Tax</b>					
- Telephone	6.00%	\$2,050,500	6.00%	0.00%	\$0
- Natural Gas	6.00%	\$1,449,000	6.00%	0.00%	\$0
- Electricity	6.00%	\$7,687,500	6.00%	0.00%	\$0
- Brokered Natural Gas	6.00%	\$354,025	6.00%	0.00%	\$0
- Cable	6.00%	\$1,680,000	(C)		
- Solid Waste/Garbage	6.00%	\$1,459,500	(C)		
<b>Leasehold Tax</b>	4.00%	\$566,156	4.00%	0.00%	\$0
<b>Gambling Tax</b>					
- Bingo & Raffles	5.00%	\$5,500	5.00%	0.00%	\$0
- Amusement Games	2.00%	\$1,000	2.00%	0.00%	\$0
- Punch Brds/Pull Tabs	5.00%	\$309,000	5.00%	0.00%	\$0
- Card Rooms (D)	10.00%	\$0	20.00%	10.00%	\$0
<b>PILOT</b>					
- Utilities (Water, Sewer, Stormwater)	6.00%	\$6,239,855	(E)	(E)	(E)
- Transit	6.00%	\$156,989	(E)	(E)	(E)
<b>Cable TV Franchise Fee</b>	5.00%	\$1,253,000	5.00%	0.00%	\$0
<b>Admissions Tax</b>					
- Golf	4.00%	\$114,728	5.00%	1.00%	\$28,682
- Other Amusement	5.00%	\$331,500	5.00%	0.00%	\$0
<b>Hotel/Motel Tax</b>	2.00%	\$745,000	2.00%	0.00%	\$0
<b>Real Estate Excise Tax</b>					
- 1st Quarter (CIP 2)	0.25%	\$2,500,000	0.25%	0.00%	\$0
- 2nd Quarter (CIP 3)	0.25%	\$2,500,000	0.25%	0.00%	\$0

(A) City levies tax, County distributes

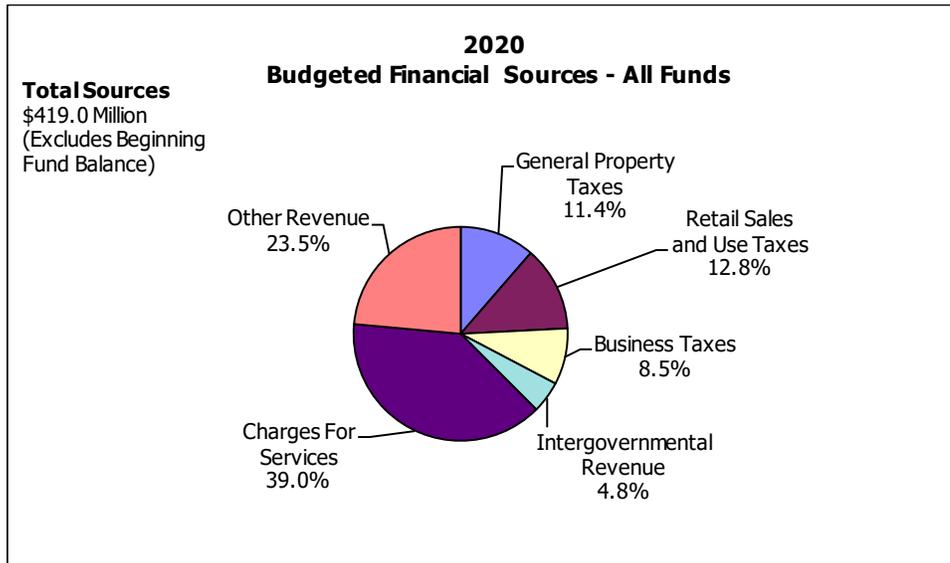
(B) Remaining capacity figure does not reflect reduction related to Boeing Agreement limiting rate to .10% until 2023

(C) Not statutorily limited

(D) Player funded banked card games taxed at 5%

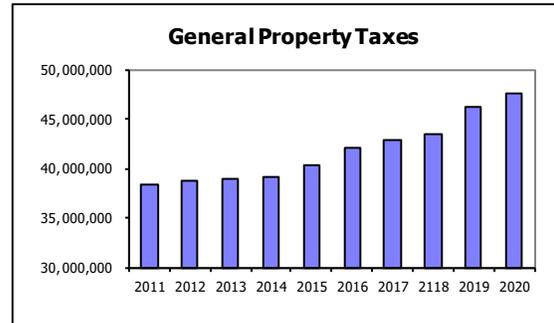
(E) Payment In Lieu of Tax (PILOT) rate determined by City Council

## ANALYSIS OF SOURCES



## GENERAL PROPERTY TAXES

		Amount	% Change
Actual	2011	38,373,048	8.4%
Actual	2012	38,767,680	1.0%
Actual	2013	38,937,697	0.4%
Actual	2014	39,114,444	0.5%
Actual	2015	40,427,660	3.4%
Actual	2016	42,063,106	4.0%
Actual	2017	42,828,514	1.8%
Actual	2018	43,506,526	1.6%
Budget	2019	46,253,322	6.3%
Budget	2020	47,585,463	2.9%



Property tax receipts represent approximately 11.4% of the City’s total income for 2020. The majority of the growth between 2011 and 2018 has been due to the addition of new construction to the tax rolls. The substantial increase in 2019 was the result of a voter-approved levy lift to restore the EMS levy rate to \$0.50 per \$1,000 of assessed valuation--the maximum rate allowed.

The Snohomish County Treasurer collects property taxes levied in the City of Everett’s six overlapping taxing districts, which include the State, local schools, Snohomish County, City of Everett, the Central Public Sound Regional Transit Authority, and the Port of Everett. Several limitations control the growth of regular property tax levies and revenues:

- **Levy Rate Limitations**

**RCW 84.52.050** limits the aggregate of all regular tax levies by the state and all taxing districts to \$10 per \$1,000 of assessed value (AV). If the taxes of all districts collectively exceed this amount, a proportionate adjustment is applied until the total is reduced to the \$10.00 limit.

**RCW 84.52.043** limits the regular levy rate of a city to \$3.375 per \$1,000 of AV. **RCW 41.16.060** authorizes cities with LEOFF 1 Fire pension obligations to levy an additional \$0.225 per \$1,000 of AV. The City of Everett’s maximum regular levy rate is \$3.60 per \$1,000 of AV.

- **Revenue Growth Limitations**

**Initiative 747**, passed by the voters in November of 2001, limits the amount by which a taxing district can increase the amount of its regular property tax levy to the lesser of the Implicit Price Deflator (IPD) or one percent, plus adjustments for new construction, annexations, and changes in state-assessed properties. Tax increases greater than one percent must be approved by the voters at an election held according to RCW 84.55.050. A simple majority vote is required.

In 2007, initiative 747 was found to be unconstitutional. However, the state legislature subsequently amended **RCW 84.55.005** and **RCW 84.55.0101** to enforce the revenue growth limits established in Initiative 747.

**2020 Levy**

The 2020 budget for regular property tax revenue, which includes both the regular levy and the voter-approved Emergency Medical Services (EMS) levy, is \$47,585,463 - a 2.9% increase over the 2019 budget. The 2.9% growth includes the 1.0% annual increase allowed by state law and 1.9% derived from new construction. Monies collected in 2020 for the regular and EMS levies are forecast to be \$38,198,865 and \$9,386,598, respectively.

Levy rates are calculated as follows:

$$\text{Total Levy Amount} \div [\text{Total City Assessed Valuation} \div \$1,000]$$

In 2020, the City’s aggregate levy rate forecast is:

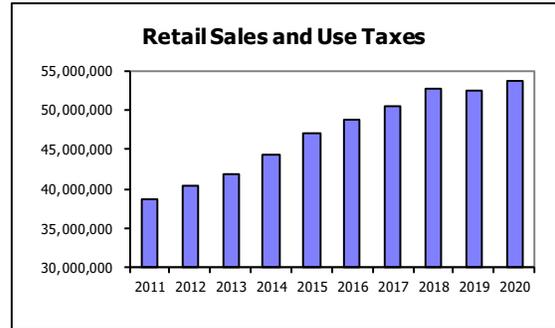
$$\$47,585,463 \div [\$18,957,782,751 \div \$1,000] = \$2.5100$$

The aggregate levy rate consists of:

Regular Levy	\$2.0149
EMS Levy	<u>0.4951</u>
TOTAL Levy	\$2.5100

**SALES AND USE TAXES**

		<b>Amount</b>	<b>% Change</b>
Actual	2011	38,619,687	-4.6%
Actual	2012	40,343,977	4.5%
Actual	2013	41,977,010	4.0%
Actual	2014	44,335,709	5.6%
Actual	2015	47,047,398	6.1%
Actual	2016	48,641,236	3.4%
Actual	2017	50,399,444	3.6%
Actual	2018	52,665,760	4.5%
Budget	2019	52,372,022	-0.6%
Budget	2020	53,740,308	2.6%



Sales and use tax receipts represent approximately 12.8% of the City’s total budgeted income for 2020.

After a substantial drop in City sales tax collections during the Great Recession, activity began to pick up in 2010 from the lower base and has climbed steadily since. A large portion of the growth between 2013 and 2018 is due to robust construction activity. Extraordinary sales tax collections on construction projects are viewed as one-time revenues that do not increase the City’s underlying retail sales tax base. While the chart above shows a decrease for the 2019 budget, year-end results indicate that actual 2019 receipts will exceed budget by over \$1,100,000. A 2.6% increase over the 2019 budget (or a 1.5% increase over the 2019 year-end estimate) is forecast for 2020 in consideration of economic factors that impact consumer activity.

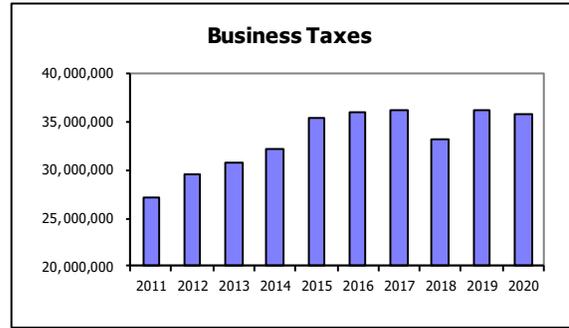
The following table breaks down the January 1, 2020, sales tax rate by individual taxing entity. The bolded lines are the amounts the City of Everett receives from taxable activity within the City limits. In addition to the bolded amounts, Snohomish County shares 90% of its Criminal Justice sales tax with cities on a per capital basis.

<b>Sales Tax Allocation %</b>	
State of Washington	6.50%
Snohomish County	0.15%
Snohomish County Mental Health	0.10%
Snohomish County Criminal Justice	0.10%
Snohomish County Emergency Communications	0.10%
<b>City of Everett</b>	<b>0.85%</b>
<b>Everett Transit</b>	<b>0.60%</b>
Sound Transit (RTA)	1.40%
<b>Total</b>	<b>9.80%</b>

Lodging tax and Brokered Natural Gas tax are also included in this revenue category. The City of Everett imposes a 2% hotel/motel tax on lodging fees and a 6% tax on Brokered Natural Gas. Lodging taxes are budgeted to increase by 14.6% over the 2019 budget due to growth in overnight stays and new hotels opening for business. Brokered Natural Gas tax is estimated to drop slightly due to a decrease in consumption.

**BUSINESS AND UTILITY TAXES**

		<b>Amount</b>	<b>% Change</b>
Actual	2011	27,197,558	3.9%
Actual	2012	29,431,084	8.2%
Actual	2013	30,804,722	4.7%
Actual	2014	32,068,709	4.1%
Actual	2015	35,418,565	10.4%
Actual	2016	35,937,282	1.5%
Actual	2017	36,167,452	0.6%
Actual	2018	33,180,840	-8.3%
Budget	2019	36,131,476	8.9%
Budget	2020	35,710,702	-1.2%



Combined Business and Utility taxes represent approximately 8.5% of the City’s total income for 2020.

The City imposes and collects Business and Occupation taxes on all business activity within its jurisdiction. RCW 35.21.710 limits the B & O tax to a rate of 0.20% (\$2.00 per \$1,000 of gross business receipts). Everett’s rate is 0.10% (\$1.00 per \$1,000). The City’s B & O tax rate for manufacturers drops from 0.1% to 0.025% for gross receipts greater than \$8 billion. RCW 35.21.706 requires that any action taken to increase B&O tax must include referendum provisions, allowing a public vote to recall changes to the tax rate.

Everett’s B & O tax receipts can demonstrate volatility over time due, in large part, to world airline market conditions and the cyclical nature of this industry. Everett follows projected aircraft sales and delivery schedules closely and continues to incorporate currently published announcements into its forecasting model.

B & O taxes make up 59% of the overall Business and Utility tax category. For 2020, B&O taxes are expected to remain flat with an increase of just 0.30%. Factors driving the forecast include an expected slow-down in airline market activity that is partially offset by an increase in audit recoveries and relatively stable economic activity in other business sectors within the City of Everett.

Also in the Business and Utility taxes category are utility taxes on gross revenues of the local natural gas, telephone, electric, garbage and cable companies. These companies do not pay the regular business and occupation tax.

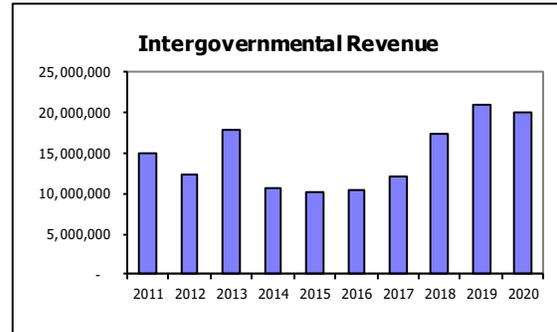
Overall, the Business and Utility taxes category is budgeted to decline 1.2% over the 2019 budget. The majority of this decrease can be attributed to weak performance in natural gas and telephone tax receipts.

Natural gas revenue is expected to decline in 2020 by 4.3%. Assumptions for this forecast include a continuing mild weather pattern and an increase in conservation.

Telephone taxes are forecasted to drop \$525,000 or 20% in 2020 compared to the 2019 original budget. This precipitous fall follows declines in each of the previous four years. We believe a change in how companies are charging for services is affecting the tax that is paid as well as people continuing to migrate away from land lines.

**INTERGOVERNMENTAL REVENUE**

		<b>Amount</b>	<b>% Change</b>
Actual	2011	15,065,075	-3.8%
Actual	2012	12,404,886	-17.7%
Actual	2013	17,773,113	43.3%
Actual	2014	10,603,919	-40.3%
Actual	2015	10,243,373	-3.4%
Actual	2016	10,329,592	0.8%
Actual	2017	12,170,731	17.8%
Actual	2018	17,334,004	42.4%
Budget	2019	20,943,887	20.8%
Budget	2020	20,125,201	-3.9%



Intergovernmental revenue receipts represent approximately 4.8% of the City’s total income for 2020.

The City of Everett regularly seeks state and federal grants to aid in funding various projects or services. Because of the unpredictability associated with grant availability from year to year, we only budget for grant revenue that we know, with some certainty, the City will receive in the coming year. Federal Transit Authority (FTA) grants are up \$540,000 over 2019 and will provide funding for electric buses and preventive maintenance. State grants for Transit projects, on the other hand, are down \$4.0 million. Other large grants include Community Development Block Grants (CDBG) and Community Housing Improvement Program (CHIP) grants. Together, the CDBG and CHIP grants are forecasted to increase by nearly \$1.5 million in 2020.

A newcomer in this category is the Ground Emergency Medical Transportation (GEMT) funds, which are part of a federal program that provides supplemental payments to publicly owned GEMT providers. The City received nearly \$1.1 million in 2019. The 2020 budget is \$2.2 million.

State shared revenues consist of liquor board profits, liquor excise taxes, gas taxes, and marijuana enforcement revenues. The 2020 budget amounts for state shared revenues are based on published estimates from the Municipal Services and Research Center of Washington.

Liquor board profits are derived from license fees that the State Liquor Control Board collects from distributors and retailers, and are distributed to the cities and counties based on population. State legislation in 2012 permanently diverted all growth in liquor board profits to the state. Therefore, these revenues are expected to remain relatively flat from 2019 to 2020, and for all years thereafter.

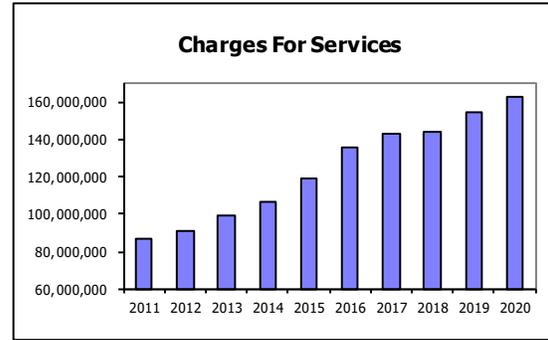
Liquor excise taxes are imposed on liquor and wine sales, with distribution based on population. For 2020, liquor excise taxes are budgeted to increase from \$5.14 to \$5.49 per capita. The increase in per capita distribution combined with Everett’s population growth equates to an overall 7.4% increase in Everett’s liquor excise tax revenue.

The state imposes gas taxes on gallons of gas sold and distributes the proceeds to cities and counties based on population. The Transportation Revenue Forecast Council states that gas tax collections are inversely affected by the price of gas -- if gas prices rise, consumption falls and vice versa. The Council projects that fuel prices will initially decrease in early 2020, and then start increasing in late 2020 to early 2021, which supports a modest forecasted increase in gas tax revenue for 2020.

Finally, the state shares a portion of marijuana excises taxes with cities and counties based on a complex formula, with the total shared amount capped at \$15 million. Although the distribution formula is based on several variables that can affect the amount the City may receive in any given year, we have budgeted for revenues to remain flat.

**CHARGES FOR GOODS AND SERVICES**

		<b>Amount</b>	<b>% Change</b>
Actual	2011	86,994,964	3.5%
Actual	2012	90,884,939	4.5%
Actual	2013	99,476,351	9.5%
Actual	2014	107,040,205	7.6%
Actual	2015	119,283,836	11.4%
Actual	2016	135,998,159	14.0%
Actual	2017	143,601,290	5.6%
Actual	2018	144,291,161	0.5%
Budget	2019	155,021,446	7.4%
Budget	2020	163,183,053	5.3%



Charges for Goods and Services represent approximately 39% of the City’s total income for 2020. This revenue source is comprised of fees charged for providing specialized services that are distinct from basic services funded from general taxation. Charges for Goods and Services include probation fees; plan check fees; animal shelter fees; recreational programs; traffic mitigation; water, sewer, and storm drainage fees; solid waste and recycling fees; transit fares and interdepartmental services.

A large percentage (nearly 65%) of this revenue category is attributable to water, sewer, and storm drainage fees. Water, sewer and storm drainage fees are currently budgeted to increase by 7.5% in 2020 due primarily to a planned rate increase.

Other notable changes within Charges for Goods and Services include: the elimination of a police alarm registration fee and off duty police officer administrative fee for a reduction of \$238,000 (fees were budgeted to begin in 2019 but were not implemented); a \$590,000 decrease in traffic mitigation fees based on a reduction in major developer projects on the horizon; a \$212,000 increase in golf green fees as a capital project that significantly affected rounds in the first half of 2019 was completed and activity is expected to return to normal levels; and an increase of \$642,000 in interfund charges to fund the health benefit reserve.

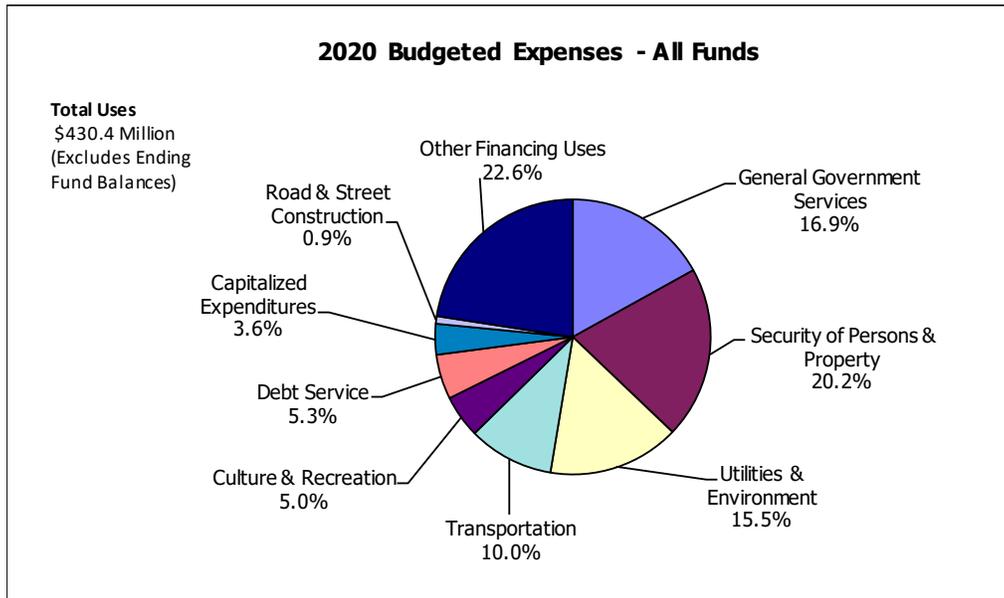
**OTHER REVENUES**

The “Other Revenue” category of the budget comprises \$98.6 million or 23.5% of the budget for 2020. Significant items in Other Revenue include:

- Business licenses & permits - \$1.9 million
- Real estate excise tax - \$5.0 million
- Transportation Benefit District fees - \$1.5 million
- Rents and lease income - \$3.9 million
- Fines and forfeits - \$1.5 million
- Interest earnings - \$4.9 million
- Proceeds of long-term debt - \$45.0 million
- Other miscellaneous revenue - \$4.4 million
- Transfers In - \$22.3 million

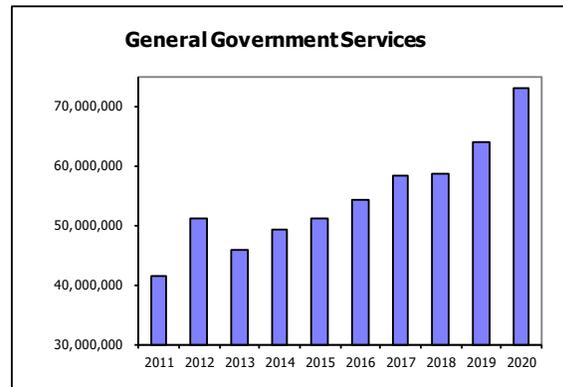
Transfers in include the Utility Fund’s Payment in Lieu of Tax to the General Fund in the amount of \$6.4 million; \$2.8 million from the Criminal Justice fund to the General Fund for labor support of police officers and other criminal justice support positions; transfers to reserve funds from the General Fund totaling over \$4.3 million; a \$1.5 million transfer from the Transportation Benefit District fund to the Street Improvement for the annual overlay program; and transfers between funds related to debt service, totaling \$6.7 million.

## ANALYSIS OF USES



## GENERAL GOVERNMENT SERVICES

		Amount	% Change
Actual	2011	41,538,359	-2.6%
Actual	2012	51,050,085	22.9%
Actual	2013	45,795,463	-10.3%
Actual	2014	49,258,237	7.6%
Actual	2015	51,186,924	3.9%
Actual	2016	54,240,375	6.0%
Actual	2017	58,166,188	7.2%
Actual	2018	58,665,201	0.9%
Budget	2019	63,784,539	8.7%
Budget	2020	72,864,599	14.2%



General Government Services includes the Legislative, Judicial, Executive, Financial and Records Services, Legal, Personnel, and Facilities departments as well as Employee Benefit Programs and Central Services. Employee Benefit Programs comprise 48% of this category.

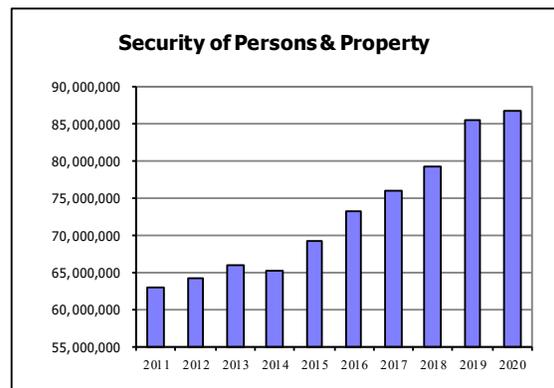
The large increase from 2011 to 2012 in General Government Services was due primarily to the pre-funding of 2013 insurance premiums in 2012, which then resulted in a decline from 2012 to 2013. The 7.2% increase from 2016 to 2017 was due in large part to extraordinary claims in the City's self-insured medical program, which continued into 2018. The primary cause for the 8.7% growth from 2018 to 2019 is that significantly more 2018 reserve and long-term contributions were prefunded in 2017.

2020 General Government Services are budgeted to grow 14.2% or \$9.1 million over the 2019 original budget. Factors contributing to this increase include:

- An increase in self-insurance reserve contributions of \$1.8 million. Part of the 2019 premiums were prefunded in 2018, which artificially decreased the 2019 expenditures, and therefore distorts the trend to 2020.
- Personnel contingency increase of \$1.8 million for open labor contracts
- Police and Fire pension reserve contribution increase of \$2.1 million
- An increase in medical benefit expenses of \$2.8 million for the Vera clinic and HRA
- Increases in medical benefits and labor contracts

**SECURITY OF PERSONS AND PROPERTY**

		Amount	% Change
Actual	2011	63,138,335	-2.1%
Actual	2012	64,394,883	2.0%
Actual	2013	66,028,204	2.5%
Actual	2014	65,229,198	-1.2%
Actual	2015	69,322,035	6.3%
Actual	2016	73,326,381	5.8%
Actual	2017	76,040,275	3.7%
Actual	2018	79,393,942	4.4%
Budget	2019	85,544,557	7.7%
Budget	2020	86,944,142	1.6%

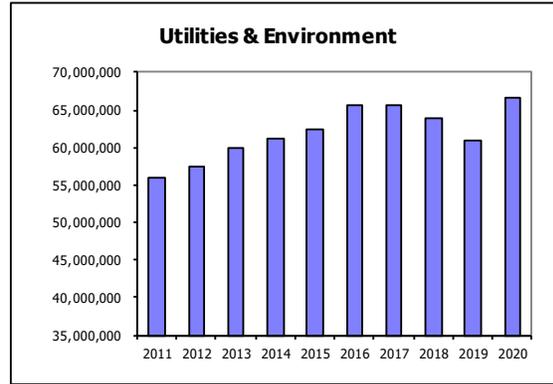


Security of Persons and Property includes Law Enforcement (45%), Fire Control (25.5%), Emergency Communications (5.9%), Emergency Medical Services (15%), Detention & Corrections (5.8%), and Protective Inspections (2.7%). With the exception of Communications and Detention & Corrections, labor makes up the majority of costs in this category.

The 6.3% increase between 2014 and 2015 was due to the settlement of the Police Officers Association contract in 2015. This settlement included COLAs for 2014 and 2015 – neither of which were included in prior year budgets. The 2019 and 2020 budgets contemplate fully staffed police and fire departments. The Police department averaged 17 and 13 vacant positions per month in 2018 and 2019, respectively. Fire averaged 5 and 4 vacant positions for 2018 and 2019, respectively. The vacancies held down expenditures in those years and are a contributing factor to the 7.7% increase from the 2018 actual expenditures to the 2019 budgeted expenditures. Starting in 2018, the budget also includes the restoration of contributions to the LEOFF 1 Police & Fire Pension Funds and the implementation of the new GASB 68 reporting requirement for LEOFF 2 special retirement funding that is provided by the state. Items influencing the 1.6% increase between 2019 and 2020 include \$300,000 for a police body worn camera pilot program, an increase of \$490,000 in jail expenses, and increases related to cost of living adjustments and medical benefits.

**UTILITIES AND ENVIRONMENT**

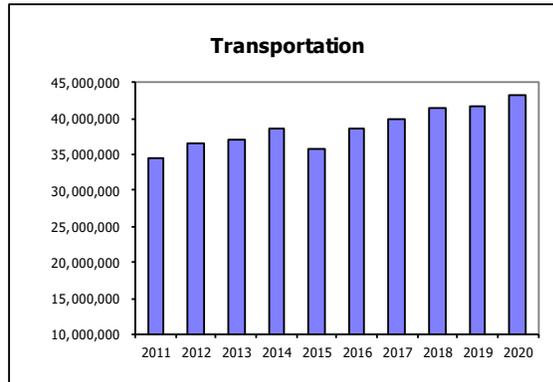
		Amount	% Change
Actual	2011	56,004,882	1.8%
Actual	2012	57,441,579	2.6%
Actual	2013	59,807,450	4.1%
Actual	2014	61,154,535	2.3%
Actual	2015	62,411,319	2.1%
Actual	2016	65,543,931	5.0%
Actual	2017	65,637,855	0.1%
Actual	2018	63,955,538	-2.6%
Budget	2019	60,917,242	-4.8%
Budget	2020	66,635,360	9.4%



The City of Everett's Water/Sewer Utility makes up 97% of this category with Solid Waste & Recycling making up the balance. Water operations include the distribution and filtration of water for the citizens of Everett as well as sales to other water systems in Snohomish County. Sewer operations include collection and treatment of sewage and surface water management. The decrease from 2018 actuals to the 2019 budget is due in large part to depreciation expense, which is accounted for in actuals but is not included in the operating budget. The 9.4% increase from 2019 to 2020 is due primarily to increases in scheduled repairs and maintenance and labor costs.

**TRANSPORTATION**

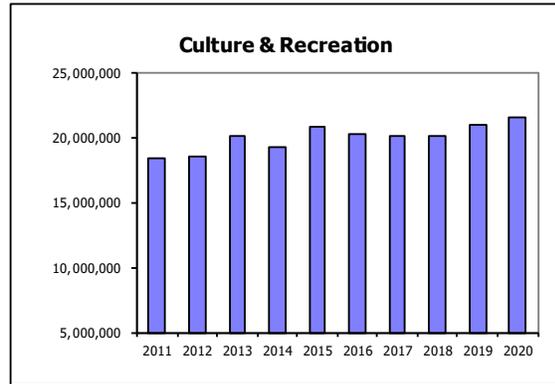
		Amount	% Change
Actual	2011	34,527,810	-1.4%
Actual	2012	36,484,038	5.7%
Actual	2013	37,089,219	1.7%
Actual	2014	38,612,557	4.1%
Actual	2015	35,707,793	-7.5%
Actual	2016	38,527,254	7.9%
Actual	2017	39,857,515	3.5%
Actual	2018	41,525,031	4.2%
Budget	2019	41,776,970	0.6%
Budget	2020	43,197,962	3.4%



Everett Transit comprises about 63% of Transportation expenditures. Road and Street Maintenance, the Motor Vehicle Division, and the Everpark Garage make up the balance in this category. Just under 10 FTEs were added to the Transit Department between 2008 and 2014 to provide for expanded service. The decrease from 2014 to 2015 was due to several factors including a reduction of 1.5 FTEs and a \$1.1 million dollar reduction in retirement benefit expenses due to an accounting adjustment. In 2016, ten positions were transferred from the Facilities department to the Transit fund - these positions provide custodial, security, and management services at Transit's Everett Station. Increases for the past several years have been driven by small staffing changes and increases in costs associated with labor contracts and medical benefits. In addition, Transit had several large capital projects underway in 2018, 2019, and will have more projects in 2020 to a lesser extent.

**CULTURE AND RECREATION**

		Amount	% Change
Actual	2011	18,424,690	-2.4%
Actual	2012	18,569,976	0.8%
Actual	2013	20,101,418	8.2%
Actual	2014	19,329,660	-3.8%
Actual	2015	20,802,459	7.6%
Actual	2016	20,308,485	-2.4%
Actual	2017	20,159,454	-0.7%
Actual	2018	20,151,840	0.0%
Budget	2019	20,996,836	4.2%
Budget	2020	21,554,299	2.7%

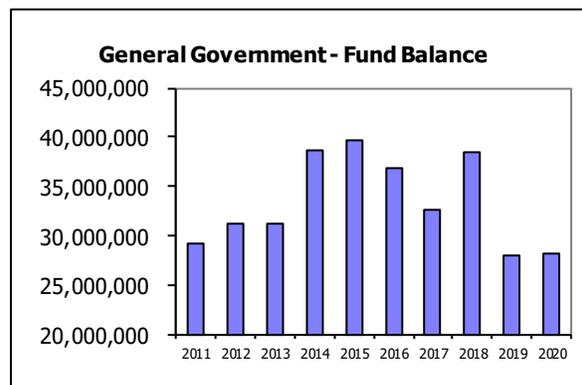


Culture and Recreation is comprised of Parks and Community Services, Library services, Golf, Municipal Arts, Conference Center, and Hotel Motel tax-funded expenditures. The change from 2012 to 2013 of 8.2% was due to vacant positions in 2012 that were filled in 2013. Three positions were eliminated in 2014. In 2015, this category saw increases in labor costs, including the addition of benefits for eighteen Park and Golf day laborers due to the new Affordable Care Act requirements and a 2% increase to the Park’s maintenance and operations budget. The 4.2% increase between 2018 and 2019 was due an increase of over \$300,000 in hotel/motel grant funds which will also be made available in 2020. 2019 and 2020 contemplate full staffing, whereas 2018 reflects actuals with Parks averaging four vacancies throughout the year and Library averaging three. And, as with all categories, the rising employee medical benefit costs increases the 2020 budget.

**ANALYSIS OF FUND BALANCE**

**GENERAL GOVERNMENT - FUND BALANCE**

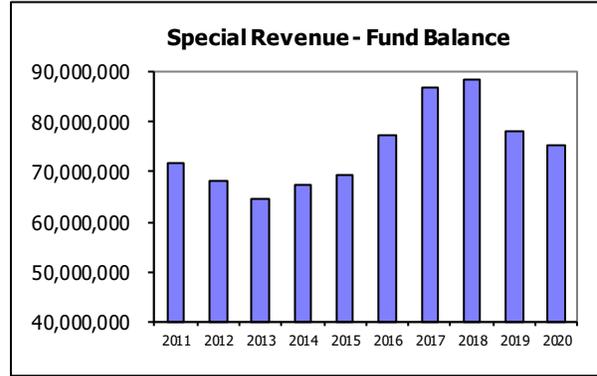
		Amount	% Change
Actual	2011	29,201,798	7.1%
Actual	2012	31,286,509	7.1%
Actual	2013	31,289,872	0.0%
Actual	2014	38,643,180	23.5%
Actual	2015	39,719,560	2.8%
Actual	2016	36,831,894	-7.3%
Actual	2017	32,585,334	-11.5%
Actual	2018	38,591,211	18.4%
Budget	2019	28,051,401	-27.3%
Budget	2020	28,200,000	0.5%



The adopted fund balance policy requires the City to maintain a general government reserve balance equal to 20% of annual operating revenues. For years ending 2005 through 2007, the City targeted the 20% reserve and transferred excess funds to pension and CIP reserve accounts. For years ending 2011 through 2018, the City chose to retain the majority of the surplus in the general fund as a contingency against potential revenue shortfalls, labor contract settlements, and known potential liabilities (landslides). 2019 and 2020 were both budgeted to end the year at the 20% target.

**SPECIAL REVENUE FUNDS - FUND BALANCE**

		Amount	% Change
Actual	2011	71,758,656	-3.4%
Actual	2012	68,144,230	-5.0%
Actual	2013	64,712,085	-5.0%
Actual	2014	67,244,781	3.9%
Actual	2015	69,501,693	3.4%
Actual	2016	77,382,921	11.3%
Actual	2017	86,741,111	12.1%
Actual	2018	88,596,438	2.1%
Budget	2019	78,202,070	-11.7%
Budget	2020	75,318,979	-3.7%



Special Revenues Funds are generally used to account for revenues that are to be spent for specific purposes or projects, such as capital projects, street improvements, and Emergency Medical Services operations. Often a project is budgeted for but then deferred or only partially completed by year-end, which can create significant changes in fund balance from one year to the next.

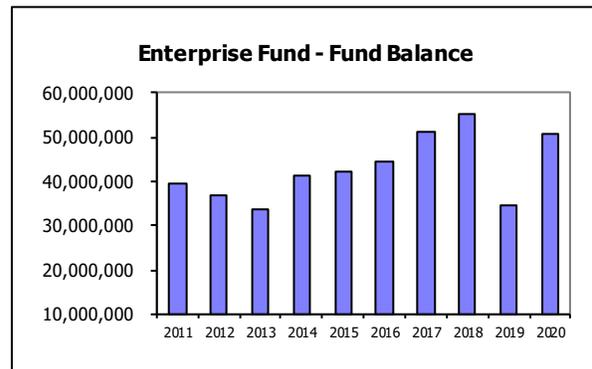
The decreases in fund balances in 2011 through 2013 were due to the combined factors of declining revenues during the recession and the continued use of existing funds to make annual debt service payments on the conference center construction bonds and the bonds issued to purchase property for the events center. Other uses of accumulated fund balance include funding for major projects, such as the new Municipal Court Building, the Fire Administration Building seismic retrofit, and the Broadway bridge replacement.

Fund balances grew in 2014-2018 as a result of revenues coming in above budget and fewer capital projects being completed. The 2019 decrease of 11.7% was due to planned capital expenditures, including a Fire ladder truck, the South Library expansion project, and the Downtown Streetscape Phase 3 project.

Ending fund balance is budgeted to decrease further in 2020 due in large part to the use of Fund 157 - Traffic Mitigation for the Edgewater Bridger Replacement project, Fund 154 - Real Estate Excise Tax for the Forest Park Playground replacement project, and Fund 148 - Reserve Fund for Parks for payments to the YMCA for access to its new swimming pool. The 2020 decrease is offset by an increase in the Fund 153 - Emergency Medical Services ending fund balance as a result of an increase in property taxes from the voter-approved levy lid lift and new Ground Emergency Medical Transportation funds.

**ENTERPRISE FUNDS - FUND BALANCE**

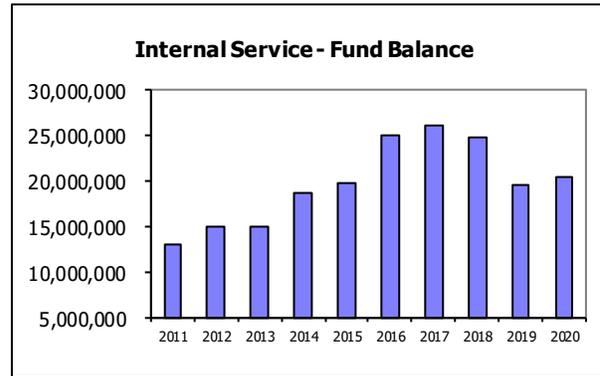
		Amount	% Change
Actual	2011	39,653,755	55.8%
Actual	2012	36,710,133	-7.4%
Actual	2013	33,509,351	-8.7%
Actual	2014	41,379,305	23.5%
Actual	2015	42,204,633	2.0%
Actual	2016	44,535,627	5.5%
Actual	2017	51,075,287	14.7%
Actual	2018	55,143,870	8.0%
Budget	2019	34,621,470	-37.2%
Budget	2020	50,958,695	47.2%



The two largest enterprise funds are the Utilities and Transit funds. Changes in Fund Balance between 2011 and 2013 are due primarily to the issuance of water and sewer revenue bonds and the subsequent use of the bond proceeds. In addition, the Transit Department fund balance decreased by roughly \$1.8 million in 2013 due to planned capital outlay. The build-up of fund balance between 2015 and 2018 was due to both the Utility and Transit departments intentionally building reserves for large future capital projects. The substantial decline in 2019 is due in part to the use of some of those accumulated funds for planned construction projects in the Utilities and Transit departments. However, most of the variance in both 2019 and 2020 fund balance budgets is due to assumptions for timing of construction projects that have been delayed. Actual results will likely show a reduction in the volatility.

**INTERNAL SERVICE FUNDS - FUND BALANCE**

		Amount	% Change
Actual	2011	13,106,914	-6.4%
Actual	2012	15,089,986	15.1%
Actual	2013	14,973,460	-0.8%
Actual	2014	18,686,104	24.8%
Actual	2015	19,793,916	5.9%
Actual	2016	25,009,933	26.4%
Actual	2017	26,220,959	4.8%
Actual	2018	24,970,577	-4.8%
Budget	2019	19,535,408	-21.8%
Budget	2020	20,522,183	5.1%

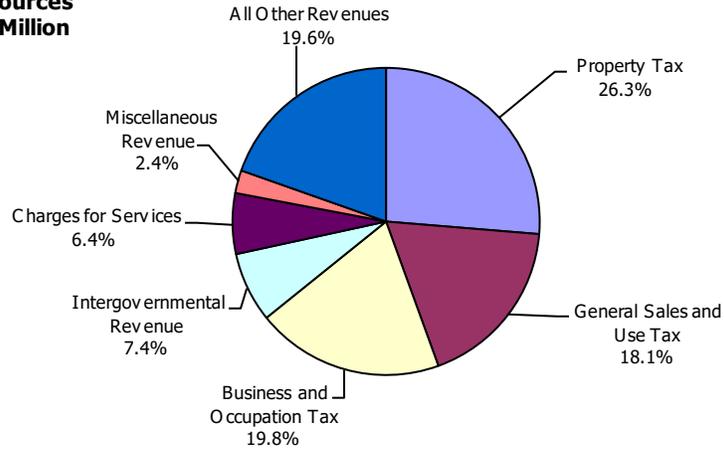


The Internal Service Funds combined fund balances tend to fluctuate from year to year due to the nature of the funds. For example, both the Self Insurance Fund and the Employee Health Benefit Reserve Fund experienced abnormally high claims in 2011 and then again in 2013, which brought the fund balances down. Funding rates for the Employee Benefits Reserve fund were increased 16.5% in 2014 to accommodate high claims activity and rebuild the fund’s Incurred But Not Reported and Claims Contingency reserves to the mandated levels. The City’s Tort Claims Reserve benefited in 2015 from a successful settlement of a major legal claim. Insurance claims were lower than anticipated in 2016 and 2017; thereby, fund balance was not reduced as much as expected. Fund balances budgeted for 2019 and 2020 are at target levels.

## FINANCIAL SOURCES & USES - GOVERNMENTAL FUNDS

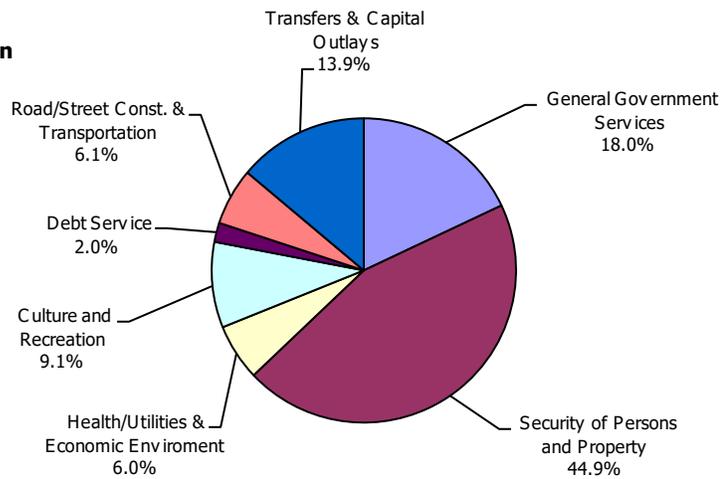
### 2020 Budgeted Financial Sources - Governmental Funds

**Total Sources**  
**\$180.8 Million**



### 2020 Budgeted Uses - Governmental Funds

**Total Uses**  
**\$190.6 Million**



**SUMMARY OF FINANCIAL SOURCES AND USES - GOVERNMENTAL FUNDS**  
**PAGE 1 OF 2**

	GENERAL GOVERNMENT OPERATIONS			SPECIAL REVENUE FUNDS		
	2018 Actuals	2019 Amended Budget	2020 Adopted Budget	2018 Actuals	2019 Amended Budget	2020 Adopted Budget
<b>Financial Sources</b>						
Property Tax	\$ 36,756,667	\$ 37,554,402	\$ 38,198,865	\$ 6,698,149	\$ 8,698,920	\$ 9,386,598
General Sales and Use Tax	29,002,692	29,301,792	30,021,908	3,576,389	2,638,400	2,783,400
Business and Occupation Tax	35,618,197	36,131,476	35,710,702	-	-	-
Other Taxes	937,580	924,690	897,656	7,395,197	7,000,000	6,510,000
Licenses and Permits	4,208,303	4,186,500	3,990,525	-	-	-
Intergovernmental Revenue	7,061,162	7,681,136	6,626,067	3,162,143	4,060,501	6,694,396
Charges for Goods and Services	8,130,088	9,073,889	8,851,432	3,421,324	3,310,577	2,713,104
Fines and Forfeits	1,477,876	1,578,700	1,461,000	4,469	4,350	5,000
Miscellaneous Revenue	1,994,989	1,654,817	1,670,476	2,954,048	2,609,608	2,698,748
Other Financing Sources	11,473,778	12,107,682	13,292,939	4,781,420	5,338,758	5,567,193
<b>Total Financial Sources</b>	<b>\$ 136,661,332</b>	<b>\$ 140,195,084</b>	<b>\$ 140,721,570</b>	<b>\$ 31,993,139</b>	<b>\$ 33,661,114</b>	<b>\$ 36,358,439</b>
<b>Uses of Financial Sources</b>						
General Government Services	\$ 23,043,656	\$ 28,158,532	\$ 31,241,391	\$ 2,244,133	\$ 3,378,838	\$ 3,037,148
Security of Persons & Property	67,964,055	71,780,587	72,993,546	9,879,933	11,678,970	12,606,819
Transportation	7,352,940	7,569,547	7,679,226	-	-	-
Economic Environment	5,709,653	6,244,566	6,509,544	1,480,086	2,690,640	3,410,390
Mental & Physical Health	1,166,924	1,543,477	1,531,358	84,581	15,250	13,500
Culture & Recreation	14,873,393	15,861,635	15,882,850	1,123,766	1,750,432	1,467,296
Debt Service	-	-	-	239,285	185,389	169,067
Capitalized Expenditures	896,285	1,032,524	909,058	5,077,389	9,843,489	3,538,545
Road & Street Construction	3,496,102	3,723,764	3,882,607	64	908,766	-
Other Financing Uses	10,930,706	6,019,648	8,110,415	10,136,250	35,749,873	13,861,480
<b>Total Uses of Financial Sources</b>	<b>\$ 135,433,714</b>	<b>\$ 141,934,280</b>	<b>\$ 148,739,995</b>	<b>\$ 30,265,487</b>	<b>\$ 66,201,647</b>	<b>\$ 38,104,245</b>
Net Increase (Decrease) in Fund Balance	\$ 1,227,618	\$ (1,739,196)	\$ (8,018,425)	\$ 1,727,652	\$ (32,540,533)	\$ (1,745,806)
Fund Balance January 1	32,585,017	29,790,597	36,218,425	86,741,111	87,242,646	77,064,785
<b>Fund Balance December 31</b>	<b>\$ 33,812,635</b>	<b>\$ 28,051,401</b>	<b>\$ 28,200,000</b>	<b>\$ 88,468,763</b>	<b>\$ 54,702,113</b>	<b>\$ 75,318,979</b>

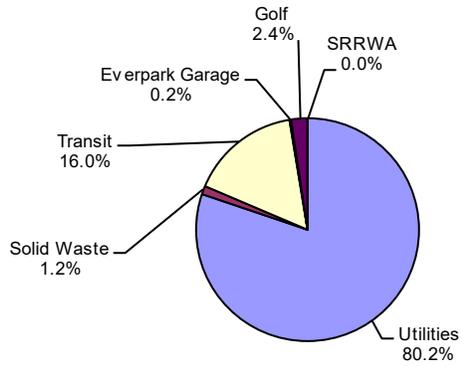
**SUMMARY OF FINANCIAL SOURCES AND USES - GOVERNMENTAL FUNDS**  
**PAGE 2 OF 2**

	DEBT SERVICE FUNDS			TOTAL GOVERNMENTAL FUNDS		
	2018 Actuals	2019 Amended Budget	2020 Adopted Budget	2018 Actuals	2019 Amended Budget	2020 Adopted Budget
<b>Financial Sources</b>						
Property Tax	\$ -	\$ -	\$ -	\$ 43,454,816	\$ 46,253,322	\$ 47,585,463
General Sales and Use Tax	-	-	-	32,579,081	31,940,192	32,805,308
Business and Occupation Tax	-	-	-	35,618,197	36,131,476	35,710,702
Other Taxes	-	-	-	8,332,777	7,924,690	7,407,656
Licenses and Permits	-	-	-	4,208,303	4,186,500	3,990,525
Intergovernmental Revenue	-	-	-	10,223,305	11,741,637	13,320,463
Charges for Goods and Services	-	-	-	11,551,412	12,384,466	11,564,536
Fines and Forfeits	-	-	-	1,482,345	1,583,050	1,466,000
Miscellaneous Revenue	16,698	2,200	3,200	4,965,735	4,266,625	4,372,424
Other Financing Sources	7,670,132	29,098,346	3,731,190	23,925,330	46,544,786	22,591,322
<b>Total Financial Sources</b>	<b>\$ 7,686,830</b>	<b>\$ 29,100,546</b>	<b>\$ 3,734,390</b>	<b>\$ 176,341,301</b>	<b>\$ 202,956,744</b>	<b>\$ 180,814,399</b>
<b>Uses of Financial Sources</b>						
General Government Services	\$ -	\$ -	\$ -	\$ 25,287,789	\$ 31,537,370	\$ 34,278,539
Security of Persons & Property	-	-	-	77,843,988	83,459,557	85,600,365
Transportation	-	-	-	7,352,940	7,569,547	7,679,226
Economic Environment	-	-	-	7,189,739	8,935,206	9,919,934
Mental & Physical Health	-	-	-	1,251,505	1,558,727	1,544,858
Culture & Recreation	-	-	-	15,997,159	17,612,067	17,350,146
Debt Service	7,660,774	29,079,417	3,718,690	7,900,059	29,264,806	3,887,757
Capitalized Expenditures	-	-	-	5,973,674	10,876,013	4,447,603
Road & Street Construction	-	-	-	3,496,166	4,632,530	3,882,607
Other Financing Uses	18,716	40,750	28,113	16,307,096	41,810,271	22,000,008
<b>Total Uses of Financial Sources</b>	<b>\$ 7,679,490</b>	<b>\$ 29,120,167</b>	<b>\$ 3,746,803</b>	<b>\$ 168,600,115</b>	<b>\$ 237,256,094</b>	<b>\$ 190,591,043</b>
Net Increase (Decrease) in Fund Balance	\$ 7,340	\$ (19,621)	\$ (12,413)	\$ 7,741,186	\$ (34,299,350)	\$ (9,776,644)
Fund Balance January 1	20,979	19,621	12,413	119,347,107	117,052,864	113,295,623
<b>Fund Balance December 31</b>	<b>\$ 28,319</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 127,088,293</b>	<b>\$ 82,753,514</b>	<b>\$ 103,518,979</b>

## FINANCIAL SOURCES & USES - ENTERPRISE FUNDS

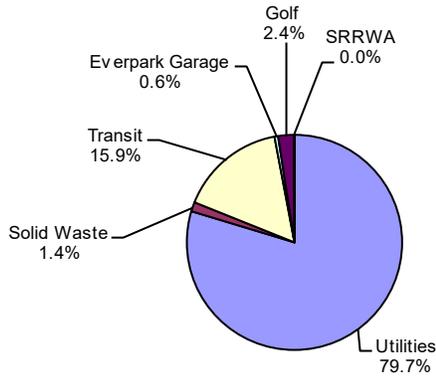
### 2020 Budgeted Financial Sources - Enterprise Funds

**Total Sources**  
\$192.1 Million



### 2020 Budgeted Uses - Enterprise Funds

**Total Uses**  
\$191.2 Million



**SUMMARY OF FINANCIAL SOURCES AND USES - ENTERPRISE FUNDS**  
**PAGE 1 OF 4**

	UTILITIES			SOLID WASTE FUND		
	2018 Actuals	2019 Amended Budget	2020 Adopted Budget	2018 Actuals	2019 Amended Budget	2020 Adopted Budget
<b>Financial Sources</b>						
Sales Tax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Taxes	-	-	-	-	-	-
Licenses and Permits	740	1,150	1,000	-	-	-
Intergovernmental Revenues	49,772	-	-	44,865	35,000	35,000
Charges for Services	94,345,195	96,548,471	103,650,017	2,382,838	2,300,000	2,300,000
Miscellaneous Revenue	2,130,246	1,349,791	1,482,250	32,539	12,000	12,000
Other Financing Sources	-	51,303,000	48,886,880	-	-	-
<b>Total Financial Sources</b>	<b>\$ 96,525,953</b>	<b>\$149,202,412</b>	<b>\$154,020,147</b>	<b>\$ 2,460,242</b>	<b>\$ 2,347,000</b>	<b>\$ 2,347,000</b>
<b>Uses of Financial Sources</b>						
Personnel Services	\$ 25,204,348	\$ 27,848,849	\$ 28,832,635	\$ 79,742	\$ 114,377	\$ 123,145
Supplies	4,478,452	4,900,000	4,835,000	3,537	5,000	5,000
Professional Services	9,553,160	17,247,281	23,159,233	157,410	247,250	1,697,844
Intergovernmental Charges	26,195,242	71,157,978	63,407,551	820,000	882,583	-
Interfund Service Charges	7,392,344	8,012,605	8,026,550	9,108	10,193	10,193
Capital Outlays	1,330,483	2,775,500	6,489,000	-	20,000	20,000
Debt Service Principal	10,487,016	10,821,084	11,213,626	1,000,000	1,000,000	800,000
Debt Service Interest	7,593,945	6,946,078	6,398,693	79,167	45,000	30,000
<b>Total Uses of Financial Sources</b>	<b>\$ 92,234,990</b>	<b>\$149,709,375</b>	<b>\$152,362,288</b>	<b>\$ 2,148,964</b>	<b>\$ 2,324,403</b>	<b>\$ 2,686,182</b>
Net Increase (Decrease) in Fund Balance	\$ 4,290,963	\$ (506,963)	\$ 1,657,859	\$ 311,278	\$ 22,597	\$ (339,182)
Fund Balance January 1	39,077,141	28,438,613	40,793,078	965,392	1,310,792	1,891,477
<b>Fund Balance December 31</b>	<b>\$ 43,368,104</b>	<b>\$ 27,931,650</b>	<b>\$ 42,450,937</b>	<b>\$ 1,276,670</b>	<b>\$ 1,333,389</b>	<b>\$ 1,552,295</b>

**SUMMARY OF FINANCIAL SOURCES AND USES - ENTERPRISE FUNDS**  
**PAGE 2 OF 4**

	TRANSIT FUND			EVERPARK GARAGE		
	2018 Actuals	2019 Amended Budget	2020 Adopted Budget	2018 Actuals	2019 Amended Budget	2020 Adopted Budget
<b>Financial Sources</b>						
Sales Tax	\$ 20,169,893	\$ 20,431,830	\$ 20,935,000	\$ -	\$ -	\$ -
Other Taxes	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Intergovernmental Revenues	6,197,146	9,941,558	6,473,629	-	-	-
Charges for Services	1,322,522	1,665,435	1,780,162	-	-	-
Miscellaneous Revenue	1,618,978	1,549,740	1,555,899	443,458	334,000	430,000
Other Financing Sources	4,000	-	6,336	-	-	-
<b>Total Financial Sources</b>	<b>\$ 29,312,539</b>	<b>\$ 33,588,563</b>	<b>\$ 30,751,026</b>	<b>\$ 443,458</b>	<b>\$ 334,000</b>	<b>\$ 430,000</b>
<b>Uses of Financial Sources</b>						
Personnel Services	\$ 14,766,902	\$ 16,347,787	\$ 17,334,384	\$ -	\$ -	\$ -
Supplies	196,961	208,724	147,500	965	2,000	2,000
Professional Services	2,206,578	1,237,644	2,189,296	277,818	1,170,400	437,500
Intergovernmental Charges	2,026,683	2,210,310	2,192,433	-	-	-
Interfund Service Charges	5,833,723	5,577,648	5,504,407	20,592	9,521	4,463
Capital Outlays	5,320,464	10,725,071	3,114,037	-	1,125,000	600,000
Debt Service Principal	-	-	-	-	-	-
Debt Service Interest	-	-	-	-	-	-
<b>Total Uses of Financial Sources</b>	<b>\$ 30,351,311</b>	<b>\$ 36,307,184</b>	<b>\$ 30,482,057</b>	<b>\$ 299,375</b>	<b>\$ 2,306,921</b>	<b>\$ 1,043,963</b>
Net Increase (Decrease) in Fund Balance	\$ (1,038,772)	\$ (2,718,621)	\$ 268,969	\$ 144,083	\$ (1,972,921)	\$ (613,963)
Fund Balance January 1	7,916,308	6,630,854	5,206,227	2,965,329	2,928,329	1,576,127
<b>Fund Balance December 31</b>	<b>\$ 6,877,536</b>	<b>\$ 3,912,233</b>	<b>\$ 5,475,196</b>	<b>\$ 3,109,412</b>	<b>\$ 955,408</b>	<b>\$ 962,164</b>

**SUMMARY OF FINANCIAL SOURCES AND USES - ENTERPRISE FUNDS**  
**PAGE 3 OF 4**

	GOLF			SRRWA		
	2018	2019	2020	2018	2019	2020
	Actuals	Amended Budget	Adopted Budget	Actuals	Amended Budget	Adopted Budget
<b>Financial Sources</b>						
Sales Tax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Taxes	80,683	106,228	114,728	-	-	-
Licenses and Permits	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	18,000	18,000
Charges for Services	2,744,678	3,574,369	3,858,578	-	-	-
Miscellaneous Revenue	1,565,904	516,112	584,889	-	-	-
Other Financing Sources	1,580	-	-	4,710	-	-
<b>Total Financial Sources</b>	<b>\$ 4,392,845</b>	<b>\$ 4,196,709</b>	<b>\$ 4,558,195</b>	<b>\$ 4,710</b>	<b>\$ 18,000</b>	<b>\$ 18,000</b>
<b>Uses of Financial Sources</b>						
Personnel Services	\$ 1,036,363	\$ 1,292,392	\$ 1,419,849	\$ -	\$ -	\$ -
Supplies	552,989	605,895	623,415	-	-	-
Professional Services	2,436,104	1,940,091	2,042,969	4,710	18,000	18,000
Intergovernmental Charges	-	-	1,650	-	-	-
Interfund Service Charges	132,885	128,849	121,996	-	-	-
Capital Outlays	-	50,000	70,000	-	-	-
Debt Service Principal	181,089	210,000	215,000	-	-	-
Debt Service Interest	122,785	158,604	140,854	-	-	-
<b>Total Uses of Financial Sources</b>	<b>\$ 4,462,215</b>	<b>\$ 4,385,831</b>	<b>\$ 4,635,733</b>	<b>\$ 4,710</b>	<b>\$ 18,000</b>	<b>\$ 18,000</b>
Net Increase (Decrease) in Fund Balance	\$ (69,370)	\$ (189,122)	\$ (77,538)	\$ -	\$ -	\$ -
Fund Balance January 1	151,119	189,122	595,641	-	-	-
<b>Fund Balance December 31</b>	<b>\$ 81,749</b>	<b>\$ -</b>	<b>\$ 518,103</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**SUMMARY OF FINANCIAL SOURCES AND USES - ENTERPRISE FUNDS**  
**PAGE 4 OF 4**

<b>TOTAL ENTERPRISE FUNDS</b>		
<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Actuals</b>	<b>Amended Budget</b>	<b>Adopted Budget</b>

**Financial Sources**

Sales Tax	\$ 20,169,893	\$ 20,431,830	\$ 20,935,000
Other Taxes	80,683	106,228	114,728
Licenses and Permits	740	1,150	1,000
Intergovernmental Revenues	6,291,783	9,994,558	6,526,629
Charges for Services	100,795,233	104,088,275	111,588,757
Miscellaneous Revenue	5,791,125	3,761,643	4,065,038
Other Financing Sources	10,290	51,303,000	48,893,216
<b>Total Financial Sources</b>	<b>\$133,139,747</b>	<b>\$189,686,684</b>	<b>\$192,124,368</b>

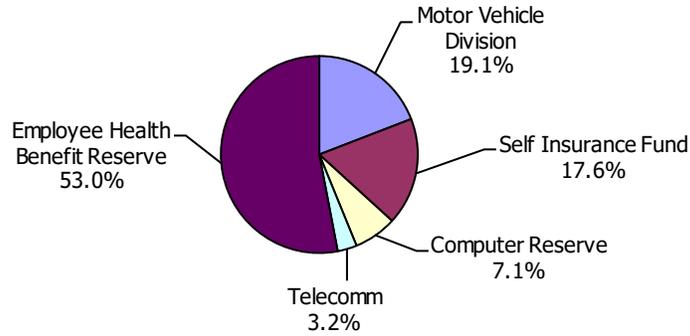
**Uses of Financial Sources**

Personnel Services	\$ 41,087,355	\$ 45,603,405	\$ 47,710,013
Supplies	5,232,904	5,721,619	5,612,915
Professional Services	14,635,780	21,860,666	29,544,842
Intergovernmental Charges	29,041,925	74,250,871	65,601,634
Interfund Service Charges	13,388,652	13,738,816	13,667,609
Capital Outlays	6,650,947	14,695,571	10,293,037
Debt Service Principal	11,668,105	12,031,084	12,228,626
Debt Service Interest	7,795,897	7,149,682	6,569,547
<b>Total Uses of Financial Sources</b>	<b>\$129,501,565</b>	<b>\$195,051,714</b>	<b>\$191,228,223</b>
Net Increase (Decrease) in Fund Balance	\$ 3,638,182	\$ (5,365,030)	\$ 896,145
Fund Balance January 1	51,075,289	39,497,710	50,062,550
<b>Fund Balance December 31</b>	<b>\$ 54,713,471</b>	<b>\$ 34,132,680</b>	<b>\$ 50,958,695</b>

## FINANCIAL SOURCES & USES - INTERNAL SERVICE FUNDS

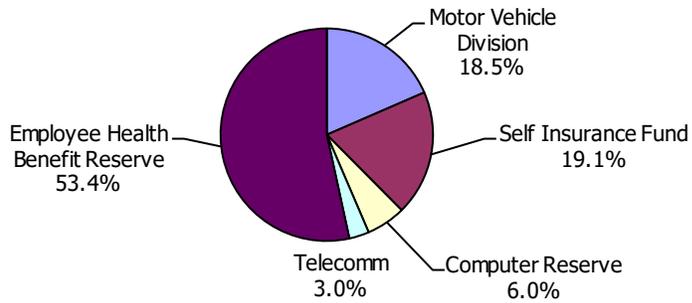
### 2020 Budgeted Sources - Internal Service Funds

**Total Sources**  
\$41.0 Million



### 2020 Budgeted Uses - Internal Service Funds

**Total Uses**  
\$44.3 Million



**SUMMARY OF FINANCIAL SOURCES AND USES - INTERNAL SERVICE FUNDS**  
**PAGE 1 OF 3**

	MOTOR VEHICLE DIVISION			SELF INSURANCE FUND		
	2018 Actuals	2019 Amended Budget	2020 Adopted Budget	2018 Actuals	2019 Amended Budget	2020 Adopted Budget
<b>Financial Sources</b>						
Interfund Charges for Services	\$ 7,767,089	\$ 7,206,675	\$ 7,603,166	\$ 4,964,932	\$ 6,510,347	\$ 6,944,018
Miscellaneous Revenue	182,275	185,800	179,700	435,914	243,510	293,440
Disposition of Fixed Assets	-	-	-	-	-	-
Operating Transfers In	278,000	60,000	60,000	-	-	-
<b>Total Financial Sources</b>	<b>\$ 8,227,364</b>	<b>\$ 7,452,475</b>	<b>\$ 7,842,866</b>	<b>\$ 5,400,846</b>	<b>\$ 6,753,857</b>	<b>\$ 7,237,458</b>
<b>Uses of Financial Sources</b>						
Personnel Services	\$ 2,422,930	\$ 2,705,590	\$ 2,685,132	\$ 776,533	\$ 1,606,867	\$ 1,556,867
Supplies	4,225,240	4,192,170	4,172,800	-	-	-
Professional Services	538,625	535,024	536,950	6,304,055	6,623,643	6,888,643
Interfund Service Charges	724,544	576,636	541,360	-	-	-
Capital Outlays	118,280	135,000	249,000	-	-	-
<b>Total Uses of Financial Sources</b>	<b>\$ 8,029,619</b>	<b>\$ 8,144,420</b>	<b>\$ 8,185,242</b>	<b>\$ 7,080,588</b>	<b>\$ 8,230,510</b>	<b>\$ 8,445,510</b>
Net Increase (Decrease) in Fund Balance	\$ 197,745	\$ (691,945)	\$ (342,376)	\$ (1,679,742)	\$ (1,476,653)	\$ (1,208,052)
Fund Balance January 1	1,912,609	1,471,591	2,475,208	14,095,401	10,963,207	10,932,277
<b>Fund Balance December 31</b>	<b>\$ 2,110,354</b>	<b>\$ 779,646</b>	<b>\$ 2,132,832</b>	<b>\$ 12,415,659</b>	<b>\$ 9,486,554</b>	<b>\$ 9,724,225</b>

**SUMMARY OF FINANCIAL SOURCES AND USES - INTERNAL SERVICE FUNDS**  
**PAGE 2 OF 3**

	COMPUTER RESERVE			TELECOMMUNICATIONS		
	2018 Actuals	2019 Amended Budget	2020 Adopted Budget	2018 Actuals	2019 Amended Budget	2020 Adopted Budget
<b>Financial Sources</b>						
Interfund Charges for Services	\$ 2,625,493	\$ 2,795,944	\$ 2,833,336	\$ 1,338,756	\$ 1,305,634	\$ 1,294,240
Miscellaneous Revenue	68,553	46,804	59,314	14,700	8,500	8,770
Disposition of Fixed Assets	-	-	-	-	-	-
Operating Transfers In	412,000	-	-	-	-	-
<b>Total Financial Sources</b>	<b>\$ 3,106,046</b>	<b>\$ 2,842,748</b>	<b>\$ 2,892,650</b>	<b>\$ 1,353,456</b>	<b>\$ 1,314,134</b>	<b>\$ 1,303,010</b>
<b>Uses of Financial Sources</b>						
Personnel Services	\$ -	\$ -	\$ -	\$ 506,917	\$ 531,555	\$ 576,214
Supplies	548,863	192,143	204,807	46,887	73,148	72,332
Professional Services	1,887,124	1,929,852	1,991,746	599,563	662,149	649,760
Interfund Service Charges	-	-	-	46,620	43,328	45,471
Capital Outlays	750,000	778,386	451,685	-	188,057	-
<b>Total Uses of Financial Sources</b>	<b>\$ 3,185,987</b>	<b>\$ 2,900,381</b>	<b>\$ 2,648,238</b>	<b>\$ 1,199,987</b>	<b>\$ 1,498,237</b>	<b>\$ 1,343,777</b>
Net Increase (Decrease) in Fund Balance	\$ (79,941)	\$ (57,633)	\$ 244,412	\$ 153,469	\$ (184,103)	\$ (40,767)
Fund Balance January 1	2,498,857	2,439,919	2,372,557	526,831	529,647	501,449
<b>Fund Balance December 31</b>	<b>\$ 2,418,916</b>	<b>\$ 2,382,286</b>	<b>\$ 2,616,969</b>	<b>\$ 680,300</b>	<b>\$ 345,544</b>	<b>\$ 460,682</b>

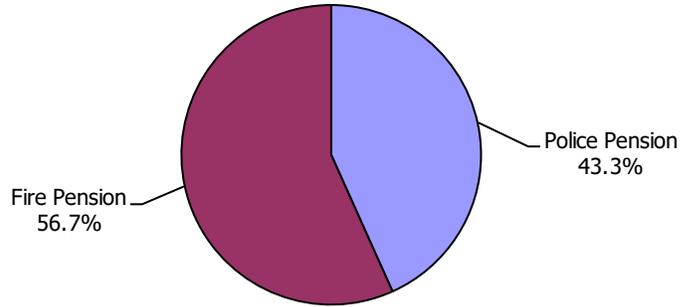
**SUMMARY OF FINANCIAL SOURCES AND USES - INTERNAL SERVICE FUNDS**  
**PAGE 3 OF 3**

	EMPLOYEE HEALTH BENEFITS RES			TOTAL INTERNAL SERVICE FUNDS		
	2018 Actuals	2019 Amended Budget	2020 Adopted Budget	2018 Actuals	2019 Amended Budget	2020 Adopted Budget
<b>Financial Sources</b>						
Interfund Charges for Services	\$ 17,581,705	\$ 20,783,124	\$ 21,355,000	\$ 34,277,975	\$ 38,601,724	\$ 40,029,760
Miscellaneous Revenue	1,564,754	350,000	370,000	2,266,196	834,614	911,224
Disposition of Fixed Assets	-	-	-	-	-	-
Operating Transfers In	-	-	-	690,000	60,000	60,000
<b>Total Financial Sources</b>	<b>\$ 19,146,459</b>	<b>\$ 21,133,124</b>	<b>\$ 21,725,000</b>	<b>\$ 37,234,171</b>	<b>\$ 39,496,338</b>	<b>\$ 41,000,984</b>
<b>Uses of Financial Sources</b>						
Personnel Services	\$ 17,510,865	\$ 19,176,000	\$ 21,640,880	\$ 21,217,245	\$ 24,020,012	\$ 26,459,093
Supplies	-	1,000	-	4,820,990	4,458,461	4,449,939
Professional Services	1,477,507	1,610,000	2,005,117	10,806,874	11,360,668	12,072,216
Interfund Service Charges	-	-	-	771,164	619,964	586,831
Capital Outlays	-	-	-	868,280	1,101,443	700,685
<b>Total Uses of Financial Sources</b>	<b>\$ 18,988,372</b>	<b>\$ 20,787,000</b>	<b>\$ 23,645,997</b>	<b>\$ 38,484,553</b>	<b>\$ 41,560,548</b>	<b>\$ 44,268,764</b>
Net Increase (Decrease) in Fund Balance	\$ 158,087	\$ 346,124	\$ (1,920,997)	\$ (1,250,382)	\$ (2,064,210)	\$ (3,267,780)
Fund Balance January 1	7,187,261	6,161,118	7,508,472	26,220,959	21,565,482	23,789,963
<b>Fund Balance December 31</b>	<b>\$ 7,345,348</b>	<b>\$ 6,507,242</b>	<b>\$ 5,587,475</b>	<b>\$ 24,970,577</b>	<b>\$ 19,501,272</b>	<b>\$ 20,522,183</b>

## FINANCIAL SOURCES & USES - TRUST FUNDS

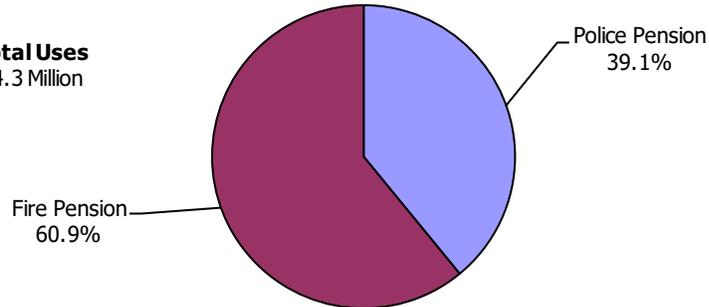
### 2020 Budgeted Sources - Trust Funds

**Total Sources**  
\$5.0 Million



### 2020 Budgeted Uses - Trust Funds

**Total Uses**  
\$4.3 Million



**SUMMARY OF FINANCIAL SOURCES AND USES - TRUST FUNDS**  
**PAGE 1 OF 2**

	POLICE PENSION/OPEB			FIRE PENSION/OPEB		
	2018 Actuals	2019 Amended Budget	2020 Adopted Budget	2018 Actuals	2019 Amended Budget	2020 Adopted Budget
<b>Financial Sources</b>						
Intergovernmental Revenue	\$ 53,249	\$ 52,000	\$ 54,000	\$ 229,868	\$ 222,000	\$ 224,109
Miscellaneous Revenue	349,261	340,000	355,000	577,187	350,000	580,000
Employer Contributions	-	804,615	1,761,000	-	825,503	2,040,000
<b>Total Financial Sources</b>	<b>\$ 402,510</b>	<b>\$ 1,196,615</b>	<b>\$ 2,170,000</b>	<b>\$ 807,055</b>	<b>\$ 1,397,503</b>	<b>\$ 2,844,109</b>
<b>Uses of Financial Sources</b>						
Personnel Services	\$ 1,440,262	\$ 1,590,000	\$ 1,657,000	\$ 2,152,155	\$ 2,485,000	\$ 2,597,000
Supplies	-	2,000	2,000		4,000	4,000
Other Services & Charges	16,043	20,000	20,000	29,009	18,000	18,000
<b>Total Uses of Financial Sources</b>	<b>\$ 1,456,305</b>	<b>\$ 1,612,000</b>	<b>\$ 1,679,000</b>	<b>\$ 2,181,164</b>	<b>\$ 2,507,000</b>	<b>\$ 2,619,000</b>
Net Increase (Decrease) in Fund Balance	\$ (1,053,795)	\$ (415,385)	\$ 491,000	\$ (1,374,109)	\$ (1,109,497)	\$ 225,109
Fund Balance January 1	18,123,695	17,043,095	16,654,515	29,713,437	27,960,899	27,229,831
<b>Fund Balance December 31</b>	<b>\$ 17,069,900</b>	<b>\$ 16,627,710</b>	<b>\$ 17,145,515</b>	<b>\$ 28,339,328</b>	<b>\$ 26,851,402</b>	<b>\$ 27,454,940</b>

**SUMMARY OF FINANCIAL SOURCES AND USES - TRUST FUNDS**  
**PAGE 2 OF 2**

	<b>TOTAL TRUST FUNDS</b>		
	<b>2018</b>	<b>2019</b>	<b>2020</b>
	<b>Actuals</b>	<b>Amended Budget</b>	<b>Adopted Budget</b>
<b>Financial Sources</b>			
Intergovernmental Revenue	\$ 283,117	\$ 274,000	\$ 278,109
Miscellaneous Revenue	926,448	690,000	935,000
Employer Contributions	-	1,630,118	3,801,000
<b>Total Financial Sources</b>	<b>\$ 1,209,565</b>	<b>\$ 2,594,118</b>	<b>\$ 5,014,109</b>
<b>Uses of Financial Sources</b>			
Personnel Services	\$ 3,592,417	\$ 4,075,000	\$ 4,254,000
Supplies	-	6,000	6,000
Other Services & Charges	45,052	38,000	38,000
<b>Total Uses of Financial Sources</b>	<b>\$ 3,637,469</b>	<b>\$ 4,119,000</b>	<b>\$ 4,298,000</b>
Net Increase (Decrease) in Fund Balance	\$ (2,427,904)	\$ (1,524,882)	\$ 716,109
Fund Balance January 1	47,837,132	45,003,994	43,884,346
<b>Fund Balance December 31</b>	<b>\$ 45,409,228</b>	<b>\$ 43,479,112</b>	<b>\$ 44,600,455</b>

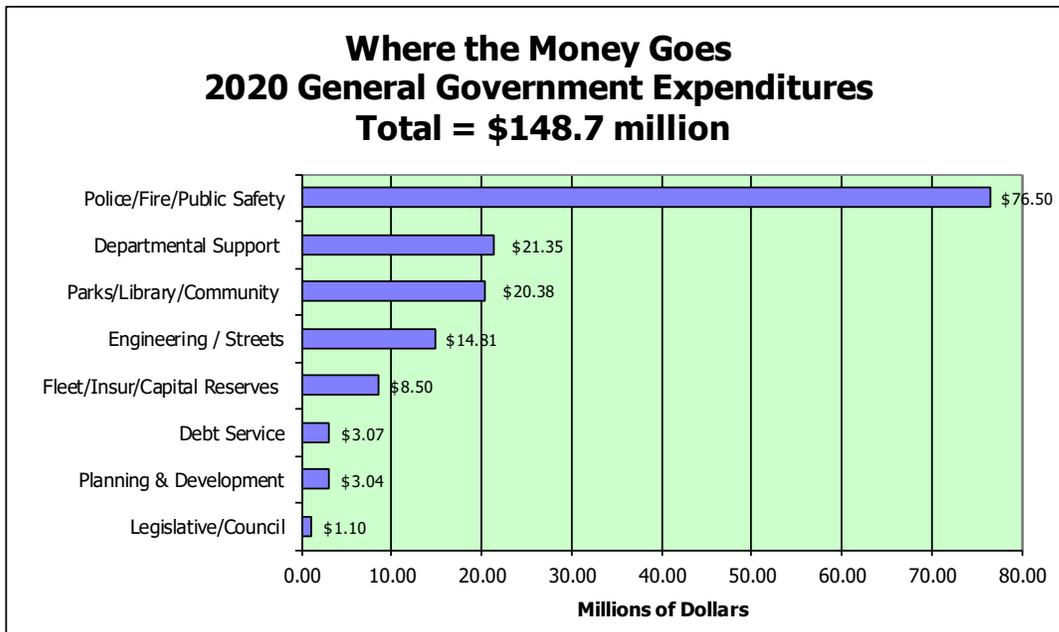
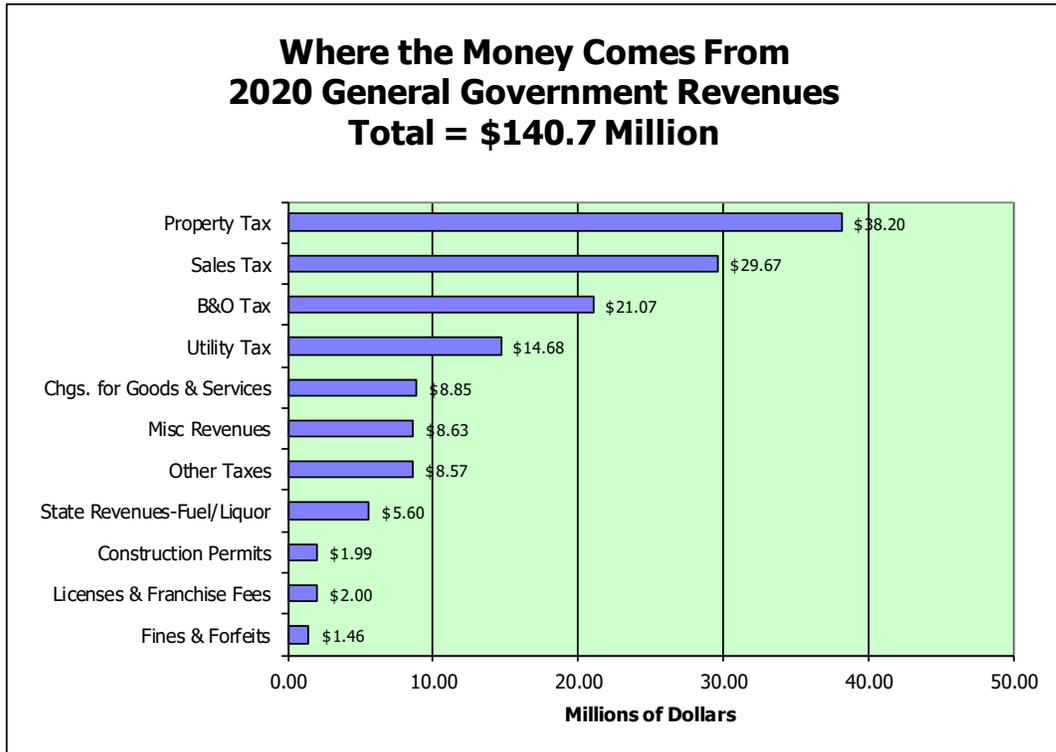
## GENERAL GOVERNMENT - FIVE YEAR COMPARISON RESOURCES AND EXPENDITURES BY FUNCTION

	2016 Actual Results	2017 Actual Results	2018 Actual Results	2019 Adopted Budget	2019 Amended Budget	2020 Adopted Budget
<b>RESOURCES</b>						
Beginning Fund Balance	\$ 39,605,510	\$ 36,831,894	\$ 31,404,154	\$ 27,300,000	\$ 29,790,597	\$ 36,218,425
<b>Revenue</b>						
Property Tax	35,611,041	36,212,615	36,756,667	37,554,402	37,554,402	38,198,865
Sales Tax	26,880,499	27,151,961	28,634,235	28,945,092	28,945,092	29,667,883
B&O Tax	22,729,365	22,028,855	21,445,948	21,006,670	21,006,670	21,068,702
Utility Tax	13,280,968	14,772,779	14,260,550	15,189,098	15,189,098	14,680,525
Other Taxes	7,168,290	7,245,455	7,874,880	8,877,665	8,877,665	8,573,515
Licenses and Franchise Fees	1,997,183	2,040,584	2,008,052	2,276,900	2,276,900	2,001,030
Construction Permits	2,320,469	2,243,774	2,200,251	1,909,600	1,909,600	1,989,495
Grants	922,284	394,636	456,060	89,000	192,245	65,000
State Revenues	4,214,338	4,336,410	4,390,053	5,633,020	5,633,020	5,597,552
Interfund Service Charges	3,468,186	3,832,069	3,977,411	4,231,803	4,231,803	4,245,599
Chgs. for Goods & Services	4,484,231	4,114,743	4,152,676	4,789,069	5,751,488	4,605,833
Fines & Forfeits	1,294,857	1,362,739	1,477,876	1,578,700	1,578,700	1,461,000
Misc Revenues	5,898,800	6,319,941	7,768,527	6,888,749	7,048,404	8,566,571
<b>Annual Revenues</b>	<b>\$ 130,270,511</b>	<b>\$ 132,056,561</b>	<b>\$ 135,403,186</b>	<b>\$ 138,969,768</b>	<b>\$ 140,195,087</b>	<b>\$ 140,721,570</b>
Annual Revenue Growth Rate	2.52%	1.37%	2.53%	2.63%	0.88%	0.38%
<b>Total Resources</b>	<b>\$ 169,876,021</b>	<b>\$ 168,888,455</b>	<b>\$ 166,807,340</b>	<b>\$ 166,269,768</b>	<b>\$ 169,985,684</b>	<b>\$ 176,939,995</b>
<b>Expenditures</b>						
Legislative	\$ 874,956	\$ 941,604	\$ 957,727	\$ 1,135,891	\$ 1,135,891	\$ 1,100,852
Departmental Support	17,323,163	18,764,158	19,023,408	19,390,229	21,046,229	21,345,509
Public Safety	64,508,368	67,068,869	67,592,142	74,277,823	73,402,892	76,497,668
Reserve Contributions	16,152,216	12,602,952	5,807,568	5,640,852	6,550,252	8,500,368
Debt Service	1,159,590	1,658,840	6,516,966	1,910,090	1,910,090	3,071,090
Infrastructure	12,182,271	15,266,846	14,001,681	13,362,577	14,247,747	14,805,274
Community Programs	18,738,803	19,019,557	18,709,338	19,568,411	20,442,287	20,383,434
Governmental Operations	2,104,760	2,161,475	2,824,887	3,083,895	3,198,895	3,035,800
<b>Total Expenditures</b>	<b>\$ 133,044,127</b>	<b>\$ 137,484,301</b>	<b>\$ 135,433,717</b>	<b>\$ 138,369,768</b>	<b>\$ 141,934,283</b>	<b>\$ 148,739,995</b>
Annual Expenditure Growth Rate	5.50%	3.34%	-1.49%	2.17%	2.58%	4.79%
<b>Ending Fund Balance</b>	<b>\$ 36,831,894</b>	<b>\$ 31,404,154</b>	<b>\$ 31,373,623</b>	<b>\$ 27,900,000</b>	<b>\$ 28,051,401</b>	<b>\$ 28,200,000</b>
Ending Fund Balance as % of Annual Revenues	28.27%	23.78%	23.17%	20.08%	20.01%	20.04%

## GENERAL GOVERNMENT - FIVE YEAR COMPARISON EXPENDITURES BY DEPARTMENT

Department	2016 Actual Results	2017 Actual Results	2018 Actual Results	2019 Adopted Budget	2019 Amended Budget	2020 Adopted Budget
<b>Expenditures</b>						
Council	\$ 498,864	\$ 516,879	\$ 567,254	\$ 676,218	\$ 676,218	\$ 681,535
Legal/Prosecutor's Office	3,937,332	4,163,643	4,245,976	4,775,295	4,775,295	4,609,424
Administration	2,034,424	2,368,365	1,857,072	1,666,881	1,666,881	1,562,764
Municipal Court	1,929,008	2,013,010	2,052,895	2,257,199	2,257,199	2,260,270
Human Resources	1,598,533	1,716,841	1,767,287	1,899,541	1,899,541	1,622,007
Non-Departmental	32,397,429	28,507,310	25,717,756	22,511,767	25,384,403	30,081,073
Finance	1,957,939	2,155,033	2,197,977	2,731,376	2,731,376	2,860,708
Information Technology	1,907,345	2,181,622	2,480,340	2,750,736	2,750,736	2,705,673
Communications	-	-	348,276	471,162	506,162	650,284
Comm., Planning, & Econ. Develop.	1,795,419	1,793,982	2,420,230	2,903,894	2,903,894	2,855,300
Neighborhoods/ Comm. Svcs.	231,965	261,287	188,952	-	-	-
Engineering Services	6,055,083	6,317,220	6,564,704	6,619,362	6,619,362	6,862,086
Animal Services	1,365,497	1,449,187	1,445,920	1,574,947	1,574,947	1,716,417
Senior Center	548,664	526,974	558,002	662,297	662,297	646,035
Police	29,816,351	31,902,030	34,107,295	38,125,720	37,016,257	38,772,672
Fire	22,860,704	23,995,982	23,298,682	22,998,585	23,150,880	22,019,481
Facilities & Property Mngmnt.	2,986,019	3,212,962	2,903,979	3,263,248	3,403,248	3,382,667
Parks & Recreation	9,122,344	8,990,119	8,937,692	9,334,450	9,412,825	9,754,361
Library	5,054,005	5,293,945	5,021,847	5,161,950	5,145,350	5,471,477
Municipal Arts	952,984	900,273	930,327	849,482	1,211,582	732,876
Conference Center	435,506	916,465	965,591	1,177,092	1,227,092	2,338,092
Special Projects	114,216	52,884	149,515	-	115,000	-
Street Improvements	2,647,673	5,328,318	3,746,702	2,665,834	3,623,764	3,882,607
Streets	2,796,823	2,919,970	2,959,446	3,292,731	3,219,971	3,272,186
<b>Total Expenditures</b>	<b>\$ 133,044,127</b>	<b>\$ 137,484,301</b>	<b>\$ 135,433,717</b>	<b>\$ 138,369,767</b>	<b>\$ 141,934,280</b>	<b>\$ 148,739,995</b>

**GENERAL GOVERNMENT - REVENUE AND EXPENDITURE CHART**



# GENERAL GOVERNMENT - FIVE-YEAR OUTLOOK

## FINANCIAL DETAILS

REVENUE AND EXPENDITURE SUMMARY									
As of: Dec. 12, 2019	2018 Actual	2019 Original	2019 Amended	2019 Forecast	2020 Budget	2021 Outlook	2022 Outlook	2023 Outlook	2024 Outlook
<b>Beginning Fund Balance</b>	32,585,017	27,300,000	29,790,597	38,591,205	36,218,425	28,200,000	15,329,736	(1,221,406)	(20,289,651)
<b>Revenues</b>									
Property Tax	36,756,667	37,554,402	37,554,402	37,715,835	38,198,865	38,832,721	39,420,580	40,012,371	40,569,021
Sales Tax	28,634,235	28,945,092	28,945,092	29,233,100	29,667,883	29,859,152	30,008,447	30,308,532	30,763,160
B&O Tax	21,445,948	21,006,670	21,006,670	21,006,670	21,068,702	21,226,971	21,577,400	23,361,988	23,904,706
Utility Taxes	14,260,550	15,189,098	15,189,098	14,206,700	14,680,525	14,921,882	15,186,679	15,456,547	15,731,587
Other Taxes	7,874,880	8,877,665	8,877,665	8,879,817	8,573,515	8,797,481	8,978,687	9,195,125	9,417,672
Licenses & Franchise Fees	2,008,052	2,276,900	2,276,900	1,985,000	2,001,030	2,023,874	2,053,414	2,083,457	2,114,011
Construction Permits	2,200,251	1,909,600	1,909,600	2,043,000	1,989,495	1,949,398	1,968,892	1,978,762	1,978,815
Grants	456,060	89,000	192,245	192,245	65,000	60,000	60,000	60,000	60,000
State Revenues	4,390,053	5,633,020	5,633,020	5,546,284	5,597,552	5,561,295	5,602,589	5,644,296	5,686,421
Interfund Service Charges	3,977,411	4,231,803	5,141,203	4,231,803	4,245,599	4,372,967	4,504,156	4,639,281	4,778,459
Chgs. for Goods & Services	4,152,676	4,789,069	4,842,088	5,216,619	4,605,833	4,652,749	4,702,327	4,754,669	4,807,789
Fines & Forfeits	1,477,876	1,578,700	1,578,700	1,317,000	1,461,000	1,473,148	1,485,417	1,497,810	1,510,326
Misc Revenues	7,768,527	6,888,751	7,048,404	7,386,904	8,566,571	9,055,250	8,555,103	8,681,173	8,810,755
<b>Annual Revenues</b>	<b>135,403,186</b>	<b>138,969,770</b>	<b>140,195,087</b>	<b>138,960,977</b>	<b>140,721,570</b>	<b>142,786,888</b>	<b>144,103,694</b>	<b>147,674,010</b>	<b>150,132,722</b>
<b>Annual Revenue Growth</b>				2.6%	1.3%	1.5%	0.9%	2.5%	1.7%
<b>Current Resources</b>	<b>167,988,203</b>	<b>166,269,770</b>	<b>169,985,684</b>	<b>177,552,182</b>	<b>176,939,995</b>	<b>170,986,889</b>	<b>159,433,429</b>	<b>146,452,604</b>	<b>129,843,070</b>
<b>Expenses by Function</b>									
Legislative	957,727	1,135,891	1,135,891	1,135,891	1,100,852	1,145,147	1,166,040	1,213,410	1,236,236
Departmental Support	19,023,408	19,390,229	21,046,229	21,046,230	21,345,509	22,061,763	22,874,390	23,769,699	24,536,206
Public Safety	67,592,142	74,277,824	73,402,892	73,452,892	76,497,668	80,286,502	83,352,577	86,596,793	89,985,331
Reserve Contributions	5,807,568	5,640,852	6,550,252	6,550,252	8,500,368	8,783,932	9,093,857	9,522,271	9,661,908
Debt Service	6,516,966	1,910,090	1,910,090	1,910,090	3,071,090	3,471,540	2,848,740	2,848,740	2,848,740
Infrastructure	14,001,681	13,362,577	14,247,747	14,247,747	14,805,274	15,690,961	16,229,263	16,793,626	17,383,396
Community Programs	18,709,338	19,568,412	20,442,287	20,392,287	20,383,434	21,079,062	21,833,099	22,622,521	23,446,125
Governmental Operations	2,824,887	3,083,895	3,198,895	3,198,895	3,035,800	3,138,245	3,256,869	3,375,197	3,504,934
<b>Annual Expenses</b>	<b>135,433,717</b>	<b>138,369,770</b>	<b>141,934,283</b>	<b>141,934,284</b>	<b>148,739,995</b>	<b>155,657,153</b>	<b>160,654,836</b>	<b>166,742,255</b>	<b>172,602,877</b>
<b>Expense Growth</b>				4.8%	4.8%	4.7%	3.2%	3.8%	3.5%
<b>Summary</b>									
Budgeted Beg Fund Bal	32,585,017	27,300,000	29,790,597	38,591,205	36,218,425	28,200,000	15,329,736	(1,221,406)	(20,289,651)
Annual Revenues	135,403,186	138,969,770	140,195,087	138,960,977	140,721,570	142,786,888	144,103,694	147,674,010	150,132,722
Annual Expenses	135,433,717	138,369,770	141,934,283	141,934,284	148,739,995	155,657,153	160,654,836	166,742,255	172,602,877
Annual Balance	(30,531)	600,000	(1,739,196)	(2,973,307)	(8,018,425)	(12,870,265)	(16,551,142)	(19,068,245)	(22,470,155)
Ending Fund Balance	32,554,486	27,900,000	28,051,401	35,617,898	28,200,000	15,329,736	(1,221,406)	(20,289,651)	(42,759,807)
20% Fund Balance Target						28,600,000	28,900,000	29,600,000	30,100,000
Required Increase in Fund Balance						400,000	300,000	700,000	500,000
Annual Deficit						12,870,265	16,551,142	19,068,245	22,470,155
Required Increase in Fund Balance						400,000	300,000	700,000	500,000
Annual Amount Required to Balance						13,270,264	16,851,142	19,768,245	22,970,155

REVENUE BY BARS CLASSIFICATION							
As of: Dec. 12, 2019	2018 Actual	2019 Forecast	2020 Budget	2021 Outlook	2022 Outlook	2023 Outlook	2024 Outlook
Property Tax	36,756,667	37,715,835	38,198,865	38,832,721	39,420,580	40,012,371	40,569,021
Sales Tax	28,634,235	29,233,100	29,667,883	29,859,152	30,008,447	30,308,532	30,763,160
Use Tax	368,457	356,700	354,025	357,565	361,141	364,752	368,400
Business Tax	35,618,197	35,182,570	35,710,702	36,106,789	36,718,439	38,769,282	39,583,394
Leasehold Tax	587,295	560,550	566,156	571,817	577,535	583,311	589,144
Admissions Tax	350,285	325,000	331,500	334,815	341,511	346,634	351,833
Licenses & Franchise Fees	1,913,710	1,886,000	1,900,559	1,921,394	1,948,885	1,976,836	2,005,258
Construction Permits	2,200,251	2,043,000	1,989,495	1,949,398	1,968,892	1,978,762	1,978,815
All Other Lic. & Permits	94,342	99,000	100,471	102,480	104,530	106,620	108,753
Direct Federal Grants	91,912	-	-	-	-	-	-
GEMT Program Payments	-	909,400	-	-	-	-	-
Indirect Federal Grants	225,913	129,245	65,000	60,000	60,000	60,000	60,000
State Grants	94,023	63,000	-	-	-	-	-
LEOFF Special Funding	-	1,391,988	1,391,988	1,391,988	1,391,988	1,391,988	1,391,988
State Payments	4,390,053	4,154,296	4,205,564	4,169,307	4,210,601	4,252,308	4,294,433
Interlocal Payments	1,001,116	954,271	963,516	972,853	982,283	991,808	1,001,428
General Gov Svc Chgs	338,518	400,000	324,900	328,148	331,430	334,744	338,092
Public Safety Svc Chgs	486,654	638,019	918,762	888,321	896,386	906,571	916,876
Natural/Economic Svc Chgs	2,071,670	1,906,600	1,942,372	1,988,744	1,998,687	2,008,681	2,018,724
Social Services Svc Chgs	-	37,600	43,974	44,194	44,415	44,637	44,860
Cultural/Recreation Svc Chgs	1,255,834	1,325,000	1,375,825	1,403,342	1,431,408	1,460,036	1,489,237
Inter Fund/Dept Svc Chgs	3,977,411	4,231,803	4,245,599	4,372,967	4,504,156	4,639,281	4,778,459
Civil Penalties	9,326	7,000	8,000	8,080	8,161	8,242	8,325
Non-Parking Infractions	572,467	525,000	525,000	530,250	535,553	540,908	546,317
Parking Infractions	475,195	380,000	508,800	513,888	519,027	524,217	529,459
Criminal Traffic Infractions	94,387	100,000	103,000	104,030	105,070	106,121	107,182
Criminal Non-Traffic Infrac	80,618	100,000	70,000	70,700	71,407	72,121	72,842
Municipal Cost Recoupment	100,817	90,000	100,200	100,200	100,200	100,200	100,200
Non-Court Fines & Penalties	145,066	115,000	146,000	146,000	146,000	146,000	146,000
Interest Earnings	1,054,638	1,300,000	1,007,000	1,032,380	1,058,190	1,084,644	1,111,760
Rents/Leases	506,640	493,400	467,582	479,272	491,253	503,535	516,123
Interfund Contributions							
Private Contrib/Donations	61,358	37,417	42,144	33,900	33,900	33,900	33,900
Other Misc Revenue	372,353	162,501	153,750	156,825	159,962	163,161	166,424
Interfund Taxes (PILOT)	5,700,240	6,714,096	6,396,844	6,602,496	6,761,857	6,957,872	7,159,767
Transfers In	5,773,538	5,393,586	6,896,095	7,352,873	6,811,799	6,895,933	6,982,548
<b>Annual Revenues</b>	<b>135,403,186</b>	<b>138,960,977</b>	<b>140,721,570</b>	<b>142,786,888</b>	<b>144,103,694</b>	<b>147,674,010</b>	<b>150,132,722</b>

EXPENDITURES BY DEPARTMENT							
As of: Dec. 12, 2019	2018 Actual	2019 Forecast	2020 Budget	2021 Outlook	2022 Outlook	2023 Outlook	2024 Outlook
Council	567,254	676,218	681,535	678,116	701,573	726,223	752,039
Legal	4,245,976	4,775,295	4,609,425	4,763,398	4,929,084	5,101,879	5,281,504
Administration	1,857,072	1,666,881	1,562,764	1,615,924	1,674,553	1,736,002	1,800,067
Municipal Court	2,052,895	2,257,199	2,260,270	2,345,202	2,438,373	2,536,284	2,638,721
Human Resources	1,767,287	1,899,541	1,622,007	1,681,942	1,747,962	1,817,318	1,889,826
Non-Departmental	23,782,756	21,096,652	23,780,070	26,315,273	27,269,760	28,396,634	29,238,954
Finance	2,197,977	2,731,376	2,860,708	2,926,160	3,065,013	3,256,206	3,289,446
Information Technology	2,480,340	2,750,736	2,705,673	2,807,722	2,920,036	3,038,099	3,161,619
Communications	348,276	506,162	650,284	675,452	703,061	732,121	762,581
Comm., Planning, & Econ. Develop.	2,420,230	2,903,895	2,855,300	2,955,330	3,071,467	3,187,232	3,314,331
Neighborhoods/Community Svcs	188,952	-	-	-	-	-	-
Engineering Services	6,564,704	6,619,362	6,862,086	7,114,286	7,390,786	7,681,208	7,984,918
Animal Services	1,445,920	1,574,947	1,716,417	1,778,604	1,846,638	1,918,014	1,992,575
Senior Center	558,002	662,297	646,035	667,847	691,554	716,368	742,242
Police	34,107,295	37,016,257	38,772,672	40,163,608	41,692,964	43,330,536	45,040,852
Fire	23,298,682	23,150,880	22,019,481	22,841,695	23,721,408	24,641,729	25,602,347
Facilities	2,903,979	3,403,248	3,382,667	3,505,241	3,639,258	3,779,998	3,927,191
Parks & Recreation	8,937,692	9,412,825	9,754,361	10,100,759	10,476,621	10,870,567	11,282,019
Library	5,021,847	5,145,350	5,471,477	5,674,905	5,896,538	6,128,981	6,371,804
Municipal Arts	930,327	1,211,582	732,876	755,180	778,670	803,097	828,442
Conference Center	965,591	1,227,092	2,338,092	2,739,882	2,118,449	2,119,843	2,121,265
Special Projects	149,515	115,000	-	-	-	-	-
Street Improvements	3,746,702	3,623,764	3,882,607	4,365,964	4,465,079	4,568,373	4,676,032
Streets	2,959,446	3,219,971	3,272,187	3,398,664	3,536,991	3,682,544	3,835,101
Allocations	1,935,000	4,287,754	6,301,000	5,786,000	5,879,000	5,973,000	6,069,000
<b>Total Governmental Operations</b>	<b>135,433,717</b>	<b>141,934,284</b>	<b>148,739,995</b>	<b>155,657,153</b>	<b>160,654,836</b>	<b>166,742,255</b>	<b>172,602,877</b>

LABOR COSTS							
As of: Dec. 12, 2019	2018 Actual	2019 Forecast	2020 Budget	2021 Outlook	2022 Outlook	2023 Outlook	2024 Outlook
Wages	63,553,781	67,892,142	67,728,796	70,099,304	72,552,779	75,092,127	77,720,351
Overtime	3,186,519	2,731,151	2,726,507	2,821,935	2,920,702	3,022,927	3,128,729
Additional Wages	348,498	1,518,921	1,523,603	1,576,929	1,632,122	1,689,246	1,748,369
Seasonal	1,892,701	2,184,198	2,324,052	2,405,394	2,489,583	2,576,718	2,666,903
FICA	2,820,133	3,393,633	3,402,576	3,521,666	3,644,924	3,772,496	3,904,534
Retirement	5,843,666	6,260,438	6,164,347	6,410,921	6,827,631	7,288,496	7,780,470
Medical	10,964,536	13,564,469	11,590,353	12,401,678	13,269,795	14,198,681	15,192,588
Dental	1,078,136	1,097,589	1,079,970	1,112,369	1,145,740	1,180,112	1,215,516
Vision	180,494	157,623	159,039	163,810	168,724	173,786	179,000
Incentive/VEBA	-	-	1,737,718	1,737,718	1,737,718	1,737,718	1,737,718
Clinic	-	-	856,780	882,484	908,958	936,227	964,314
Medical Aid	72,025	29,876	29,685	29,982	30,282	30,584	30,890
Life & Disability Ins.	185,796	400,721	302,503	305,528	308,583	311,669	314,786
Deferred Comp	632,975	734,406	734,406	756,438	779,131	802,505	826,580
Uniforms	690,251	615,960	600,454	618,468	637,022	656,132	675,816
<b>Total Wages and Benefits</b>	<b>91,449,511</b>	<b>100,581,127</b>	<b>100,960,789</b>	<b>104,844,622</b>	<b>109,053,695</b>	<b>113,469,425</b>	<b>118,086,565</b>
Annual Growth - Wages		7.7%	0.0%	3.5%	3.5%	3.5%	3.5%
Annual Growth - Benefits		16.9%	1.5%	4.8%	5.4%	5.5%	5.6%
Annual Growth - Combined		10.0%	0.4%	3.8%	4.0%	4.0%	4.1%